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NEW QUESTION: 1

What is a risk actionee responsible for?

- A. Managing, monitoring and controlling of all aspects of an assigned risk
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Identifying risks to the project that might occur in their department
- D. Carrying out a risk response action to respond to a particular risk

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 2

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Risk
- B. Change
- C. Quality
- D. Plans

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 3

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Answer: ([SHOW ANSWER](#))

Section: Volume A

Explanation

NEW QUESTION: 4

Why is a project brief produced?

- A. To be used by the project board as a basis for reviewing the progress of a project
- B. To act as a trigger for the 'starting up a project' process
- C. To provide a full and firm foundation for the initiation of a project
- D. To record the how the project will communicate with its stakeholders

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 5

What is the collective name for individuals or groups who may be affected by a project?

- A. Project Support
- B. Stakeholders
- C. Customers
- D. Team members

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 6

Which is a valid statement about the Project Support role?

- A. Produces Checkpoint Reports for the Project Manager
- B. Can be performed by the Project Manager
- C. Can be combined with the Project Assurance role
- D. Is an optional role for a PRINCE2 project

Answer: (SHOW ANSWER)

NEW QUESTION: 7

Why is the Initiating a Project process used?

- A. To produce the required Work Packages
- B. To decide which project approach is suitable for the project
- C. To enable corporate or programme management to give authorization to deliver a project
- D. To fully understand how the project objectives will be achieved before committing significant resources

Answer: (SHOW ANSWER)

NEW QUESTION: 8

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

NEW QUESTION: 9

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- A. the agreed actions should be recorded for
- B. an issue should be created for
- C. the chair will approve the solution to
- D. a solution should be designed for

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 10

Why is a Project Brief produced?

- A. To record the strategies and management controls to be used by a project
- B. To provide a full and firm foundation for the initiation of a project
- C. To be used by the Project Board as a basis for reviewing the progress of a project
- D. To act as a trigger for the Starting up a Project process

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 11

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
2. To establish how the project will ensure that products created will be acceptable to key stakeholders
3. To ensure that the project is desirable and achievable
4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B ([LEAVE A REPLY](#))

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

NEW QUESTION: 12

Which is a true statement about acceptance criteria?

- A. Explanation:

QUESTIONNO:180

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the

[?] with regard to external resources or suppliers.

A. Configuration Item Records

B. Business Case

C. Project Brief

D. project management team and/or role descriptions

B. Acceptance criteria should be agreed between the customer and the supplier

C. Once agreed, acceptance criteria CANNOT be changed

D. Acceptance criteria are used to produce the customer's quality expectations

E. Acceptance criteria are less specific and precise than customer's quality expectations

Answer: (SHOW ANSWER)

NEW QUESTION: 13

Which plan provides the Business Case with costs during the Initiating a Project process?

A. Team Plan

B. Initiation Stage Plan

C. Stage Plan

D. Project Plan

Answer: D (LEAVE A REPLY)

NEW QUESTION: 14

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria

2. That the stage plan is kept up to date

3. That the project board is provided with progress information

4. That the planned products are delivered within tolerance

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: C (LEAVE A REPLY)

Reference http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION: 15

Which is a purpose of the 'closing a project' process?

A. To provide the project board with information to judge the success of a stage

B. To confirm the project has nothing more to deliver

C. To establish mechanisms to judge whether the project is still viable

D. To establish mechanisms for forecasting project objectives

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Closing_a_Project#Objective

NEW QUESTION: 16

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: (SHOW ANSWER)

Explanation/Reference:

Reference http://prince2.wiki/Quality#The_Quality_Register

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NEW QUESTION: 17

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A (LEAVE A REPLY)

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION: 18

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Risk
- B. Benefits
- C. Scope
- D. Quality

Answer: D (LEAVE A REPLY)

NEW QUESTION: 19

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Managing a Stage Boundary
- B. Controlling a Stage
- C. Directing a Project
- D. Starting up a Project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 20

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. supplier
- B. quality
- C. risk
- D. product

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 21

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Project product description

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 22

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION: 23

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. risk budget

- B. change budget
- C. cost tolerance
- D. scope tolerance

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 24

Which of the following is NOT a purpose of the Closing a Project process?

- A. Plan the activities required to close a project
- B. Enable premature closure if the Project Board request that a project should no longer continue
- C. Enable a comparison of the original objectives of a project against what was actually achieved
- D. Provide a fixed point at which acceptance for the project product is confirmed

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 25

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: ([SHOW ANSWER](#))

Explanation

Reference http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 26

Which is created during the Starting up a Project process?

- A. Communication Management Strategy
- B. Project mandate
- C. Project management team role descriptions
- D. Quality Register

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 27

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation

NEW QUESTION: 28

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Project Manager
- B. Corporate or programme management
- C. Team Manager
- D. Project Board

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 29

Identify the missing words in the following sentence.

At an agreed frequency, a Team Manager will send a [?] to the Project Manager.

- A. Highlight Report
- B. Work Package
- C. Checkpoint Report
- D. Product Status Account

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 30

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. When an organization produces its business plans
- B. When authorized by the corporate, programme management or the customer
- C. After the executive has been appointed
- D. Before work to start the project commences

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 31

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing a Stage Boundary
- B. Starting up a Project
- C. Initiating a Project
- D. Managing Product Delivery

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 32

Upon what environment is PRINCE2 based?

- A. Operational
- B. Programme
- C. Customer/supplier
- D. Configuration

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 33

Which statement about the quality review technique is FALSE?

- A. It supports the management of future changes by providing a baseline for a product
- B. It defines the quality responsibilities of the project team
- C. It is used to gain wider acceptance of a product by involving key interested parties
- D. It enables a check to be made on a product's fitness for purpose

Answer: (SHOW ANSWER)

NEW QUESTION: 34

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: (SHOW ANSWER)

Explanation/Reference:

Reference http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION: 35

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 36

Identify the missing words in the following sentence.

The 'starting up a project" process is triggered when a [?] is available.

- A. project mandate
- B. project business case
- C. work package
- D. stage plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 37

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. change, quality, progress,
- B. benefits, progress, risk,
- C. benefits, quality, risk,
- D. benefits, customers, quality,

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 38

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite
- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION: 39

Which activity is part of the recommended risk management procedure?

- A. Reviewing risk management practices to ensure that they are performing effectively
- B. Sending information to stakeholders about risks to the projects
- C. Resolving conflicts between the project and the programme board
- D. Allocating a budget to investigate issues

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 40

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the initiation of a project
- C. Justify the continuing viability of the project

D. Enable the Project Board to decide whether or not to authorize project closure

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 41

How should the Team Manager report that tolerances are forecast to be exceeded?

- A.** Create a Highlight Report
- B.** Create an Exception Report
- C.** Grant a concession
- D.** Raise an issue

Answer: **D** ([LEAVE A REPLY](#))

NEW QUESTION: 42

Which is a purpose of the Business Case theme?

- A.** Establish the controls to manage changes that may impact the project benefits
- B.** Identify which role is responsible for producing the Business Case
- C.** Identify the project's outputs
- D.** Establish a viable investment proposition

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 43

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A.** Directing a Project
- B.** Closing a Project
- C.** Managing Product Delivery
- D.** Managing a Stage Boundary

Answer: **C** ([LEAVE A REPLY](#))

NEW QUESTION: 44

Which is a responsibility of a Team Manager?

- A.** Producing Highlight Reports for the Project Manager
- B.** Reviewing the status of the stage
- C.** Setting WorkPackage tolerances
- D.** Ensuring delivery of products in the Managing Product Delivery process

Answer: **D** ([LEAVE A REPLY](#))

NEW QUESTION: 45

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A.** Identify the roles to be involved in risk management activities
- B.** Identify responses to risks documented in the Business Case

- C. Identify uncertainties that may impact on the delivery of the project objectives
- D. Gather information about the project environment and objectives

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 46

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Checkpoint Report
- B. Highlight Report
- C. Configuration Item Record
- D. Quality Register

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 47

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Justify the initiation of a project
- B. Enable the Project Board to decide whether or not to authorize the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the continuing viability of the project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 48

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 49

What needs to be in place to ensure effective issue and change control?

- A. Manage by exception
- B. Information needs for stakeholders
- C. Configuration management system
- D. Quality planning

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 50

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Initiation Stage Plan
- C. Project Product Description
- D. Project Plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 51

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 52

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Controlling a Stage
- D. Directing a Project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 53

Which should be funded from a change budget?

- A. An agreed change to the scope of a project
- B. A change to a plan, within allocated tolerances, due to poor estimating
- C. A fallback plan
- D. The Starting up a Project process

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 54

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Manager
- C. Project Support
- D. Project Assurance

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 55

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference

http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION: 56

Who carries out audits that are independent of the project?

- A. Project Support
- B. Project Manager
- C. Project Assurance
- D. Quality assurance

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 57

What is the first task of product-based planning?

- A. Create the product breakdown structure
- B. Produce the Initiation Stage Plan
- C. Identify dependencies
- D. Write the Project Product Description

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 58

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy

D. Project Product Description

Answer: A (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 59

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

Answer: B (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 60

Which is a purpose of a Configuration Management Strategy?

- A. Identify who will set up the Quality Register
- B. Provide a record of each configuration item and any important relationships between them
- C. Define whether a project will use a risk budget
- D. Define how the products and their versions will be identified

Answer: D (LEAVE A REPLY)

NEW QUESTION: 61

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. A technically complex project should NOT tailor PRINCE2
- B. A project which is part of a programme should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. PRINCE2 can be tailored to be used with any type of project

Answer: D (LEAVE A REPLY)

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NEW QUESTION: 62

Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Management strategies
- B. Time-driven controls
- C. Plan
- D. Stakeholder interests

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 63

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Managing a Stage Boundary
- B. Controlling a Stage
- C. Directing a Project
- D. Starting up a Project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 64

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. Having insufficient authority to perform the role
- B. Having insufficient time to perform the role
- C. The preference of the Project Manager
- D. The need to involve key stakeholders on the project management team

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 65

Which is an objective of the Managing Product Delivery process?

- A. Ensure that work on products is authorized and agreed with the team
- B. Ensure the Business Case is kept under review
- C. Sign-off completed Work Packages
- D. Report progress to the Project Board

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 66

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION: 67

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 68

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders,

- A. Supplier groups
- B. corporate or programme management organization
- C. Executive
- D. Project Manager

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 69

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

Answer: B ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Closing_a_Project#Objective

NEW QUESTION: 70

Which is a minimum requirement for applying the quality theme?

- A. To provide administrative support for quality controls
- B. To appoint external reviewers for quality reviews
- C. To define the project's approach to quality assurance
- D. To define quality criteria in product descriptions

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 71

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create user and supplier groups
- B. Create a separate Project Board to manage the supplier elements of the project
- C. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board
- D. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 72

Which document should record the agreed amount of risk budget for a project?

- A. Risk Register
- B. Project Brief
- C. Project Plan
- D. Risk Management Strategy

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 73

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Answer: ([SHOW ANSWER](#))

Section: Volume A

Explanation

NEW QUESTION: 74

Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

- A. Plans
- B. Progress
- C. Business Case
- D. Organization

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 75

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Directing a Project
- D. Starting up a Project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 76

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: ([SHOW ANSWER](#))

Explanation

Reference http://prince2.wiki/Quality#The_Quality_Register

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NEW QUESTION: 77

Which are purposes of the 'directing a project' process?

1. To enable the project board to be accountable for a project's success by making key decisions
 2. To enable the project board to authorize work packages
 3. To enable the project board to prepare the communication management approach
 4. To enable the project board to exercise overall control of a project
- A. 2 and 3
 - B. 1 and 2
 - C. 1 and 4
 - D. 3 and 4

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 78

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 79

Which statement applies to Stage Plans?

- A. Are produced at the same time as the Project Initiation Documentation
- B. Provide a baseline against which the Project Board monitor overall progress
- C. Always have the same duration as the Project Plan
- D. Assist the Project Manager in the day-to-day running and control of the project

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 80

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [?] of a project.

- A. technical stage
- B. Team Plan
- C. benefit
- D. management stage

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 81

Identify the missing words in the following sentence.

At an agreed frequency, a Team Manager will send a [?] to the Project Manager.

- A. Product Status Account
- B. Checkpoint Report
- C. Highlight Report
- D. Work Package

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 82

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project assurance

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx

NEW QUESTION: 83

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 84

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: C ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Directing_a_Project

NEW QUESTION: 85

What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

- A. BusinessCase
- B. Risk
- C. Quality
- D. Plans

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 86

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION: 87

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A.** Managing a Stage Boundary
- B.** Controlling a Stage
- C.** Directing a Project
- D.** Closing a Project

Answer: (SHOW ANSWER)

NEW QUESTION: 88

Which is a minimum requirement for applying the business case theme?

- A.** To provide statements of actual benefits at benefits reviews
- B.** To report on project performance at project closure
- C.** To define the actions required to confirm the project's benefits are realized
- D.** To monitor changes to the project plan to identify exceptions

Answer: D (LEAVE A REPLY)

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION: 89

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved. Packages for the work performed in the final stage.

- A.** Only 2 is true
- B.** Only 1 is true
- C.** Both 1 and 2 are true
- D.** Neither 1 or 2 are true

Answer: A (LEAVE A REPLY)

NEW QUESTION: 90

What should be recorded in a quality register?

1. Activities to ensure the products are fit for purpose
2. Identified threats and opportunities
3. Problems and concerns to be managed informally

4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 91

Which principle helps to ensure that all changes to the outputs are agreed?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Learn from experience
- D. Manage by exception

Answer: A (LEAVE A REPLY)

Section: Volume B

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NEW QUESTION: 92

Which is a true statement about PRINCE2 event-driven controls?

- A. Checkpoint Reports are event-driven controls
- B. Event-driven controls take place at predefined periodic intervals
- C. Event-driven controls are used for decision making
- D. Event-driven controls are produced at the frequency defined in a Work Package

Answer: C (LEAVE A REPLY)

NEW QUESTION: 93

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Quality
- C. Progress
- D. Change

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 94

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Techniques
- B. Themes
- C. Processes
- D. Principles

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 95

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 96

Identify the missing word(s) in the following sentence.

During a quality review meeting [?] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 97

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Manage_by_exception

NEW QUESTION: 98

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Answer: A ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 99

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. The Project Initiation Documentation
- B. Authority to initiate a project
- C. Sufficient information to identify the prospective Executive
- D. A Project Brief

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 100

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION: 101

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Managing_Product_Delivery#Objective

NEW QUESTION: 102

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Risk Register
- B. Follow-on action recommendations
- C. Off-specifications
- D. Issue Register

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 103

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Learn from experience
- C. Manage by exception
- D. Continued business justification

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 104

Which is an objective of the quality review technique?

- A. To identify a product's quality criteria
- B. To ensure that staff are properly trained in the quality methods
- C. To provide assurance that the project is being conducted properly
- D. To assess that a product conforms to set criteria

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 105

Which is NOT one of the levels of plan recommended by PRINCE2?

- A. Team Plan
- B. Project Plan
- C. Benefits Review Plan
- D. Stage Plan

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 106

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. the work packages provided by the project manager are agreed by the team manager
- B. The work packages are defined by the team manager and supported by a team plan
- C. The team plans are checked by project assurance against the work packages
- D. The stage plan covering the work packages is created with input from the team manager

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 107

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Answer: B ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 108

Which is a purpose of the Risk Register?

- A. Act as a repository for informal issues
- B. List the responsibilities for achieving an effective risk management procedure
- C. Act as a central record of information relating to the identified risks for the project
- D. Describe the risk management techniques and standards to be applied to the project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 109

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Answer: B ([LEAVE A REPLY](#))

Explanation

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

NEW QUESTION: 110

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 111

Which is a type of issue?

- A. A request for change
- B. A lesson
- C. A risk with an estimated high impact
- D. An Exception Report

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 112

Which is a responsibility of a risk owner?

- A. Determine project risk appetite
- B. Identify risks to the project that might occur in their department
- C. Manage, monitor and control all aspects of an assigned risk
- D. Own and authorize the use of the risk budget to fund risk responses

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 113

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project assurance

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx

NEW QUESTION: 114

Which is a purpose of quality planning?

- A. Document approval records for those project products that have met their quality criteria
- B. Produce the Project Plan with resource and schedule information
- C. Define the structure of the project management team
- D. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 115

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Authority to initiate a project
- C. Sufficient information to identify the prospective Executive
- D. The Project Initiation Documentation

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 116

In what product should the quality criteria for a specialist product be recorded?

- A. Project Product Description
- B. Product Description
- C. Quality Management Strategy
- D. Quality Register

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 117

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Closing a project
- C. Managing product delivery
- D. Directing a project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 118

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B ([LEAVE A REPLY](#))

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION: 119

Which should be provided by a project mandate?

- A. Detailed Business Case
- B. Stage tolerances
- C. Terms of reference

D. Initiation Stage Plan

Answer: C (LEAVE A REPLY)

NEW QUESTION: 120

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: (SHOW ANSWER)

NEW QUESTION: 121

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Follow-on action recommendations
- B. Risk Register
- C. Issue Register
- D. Off-specifications

Answer: A (LEAVE A REPLY)

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NEW QUESTION: 122

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

Answer: A (LEAVE A REPLY)

Reference http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION: 123

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Answer: B (LEAVE A REPLY)

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 124

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Develop a project's products
- B. Specify the desired result
- C. Provide the resources and skills to deliver the desired result
- D. Ensure the technical integrity of a project

Answer: B (LEAVE A REPLY)

NEW QUESTION: 125

Which is NOT a benefit of using PRINCE2?

- A. Defines a thorough but economical structure of reports
- B. Defines specific leadership, motivational skills and other interpersonal skills required
- C. Promotes learning and continuous improvement
- D. Can be applied to any type of project

Answer: B (LEAVE A REPLY)

NEW QUESTION: 126

Which process provides information for the project board to review a completed stage and confirm continued business justification?

- A. Controlling a stage
- B. Closing a project
- C. Directing a project
- D. Managing a stage boundary

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/uk/prince2-processes>

NEW QUESTION: 127

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

- A. Defined acceptance criteria

- B. the terminology used
- C. the number of themes applied
- D. the PRINCE2 principles

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 128

Which statements about quality assurance and project assurance are CORRECT?

1. They are both independent of the project manager
2. They are both the responsibility of the project board
3. They are both independent from the project management team
4. They both assure that applicable standards are being used

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 129

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <http://prince2.wiki/Quality>

NEW QUESTION: 130

Which characteristic distinguishes a project from regular business operations?

- A. Incurs cost
- B. Produces benefits
- C. Manages stakeholders
- D. Introduces business change

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 131

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Product Description
- B. Project Brief

C. Work Package

D. Team Plan

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 132

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress

B. Change

C. Organization

D. Quality

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

NEW QUESTION: 133

Which is a minimum requirement when applying the 'risk' theme?

A. To describe the probability impact grid in the risk management approach

B. To identify and ring-fence an explicit risk budget within the project's budget

C. To assess if risks might have a material impact on business justification

D. To appoint project assurance to maintain the risk register during initiation

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 134

Which is a purpose of the 'controlling a stage' process?

A. To agree work package acceptance and delivery requirements

B. To re-plan the current stage and the project when requested

C. To produce regular highlight reports for the project board

D. To review the success of the project at the end of a management stage

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 135

What is an advantage of applying the 'learn from experience' principle?

A. It allows the project board to delegate cost tolerances to the project manager

B. It allows the project team to fully understand their roles and responsibilities

C. It allows the project manager to delegate time tolerances to the team managers

D. It allows the project team to identify improvements to be made during the project

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 136

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Managing_a_Stage_Boundary#Objective

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NEW QUESTION: 137

Which approach must be followed as a minimum requirement for applying the plans theme?

- A. Activity-based planning
- B. Product-based planning
- C. Agile
- D. Risk management

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 138

Which task is performed by the Change Authority?

- A. Approve or reject a request for change within approved limits
- B. Refer changes that exceed budgetary limits to the Project Manager for approval
- C. Update the configuration management system when a change is approved
- D. Set a change budget

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 139

Which is a typical core activity within configuration management?

- A. Identification

- B. Quality inspection
- C. Issue management
- D. Preparation

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 140

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: ([SHOW ANSWER](#))

Reference http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION: 141

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Controlling_a_Stage

NEW QUESTION: 142

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. End Project Report
- B. End Stage Report
- C. Product Status Account
- D. Checkpoint Report

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 143

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the project manager should represent all the stakeholders of the project
- B. Because the project management team should be cross-functional
- C. Because the people involved in a project should know what is expected of them
- D. Because the user and supplier interests should be involved on a need-to-know basis

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 144

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Project Brief
- B. Project management team structure
- C. Configuration Management Strategy
- D. Communication Management Strategy

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 145

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

Answer: (SHOW ANSWER)

Explanation/Reference:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 146

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 147

Which describes risk impact?

- A. The trigger that occurred giving rise to the risk
- B. How likely the risk is to occur in a given project situation
- C. Timeframe within which the risk might occur
- D. The effect of the risk on the delivery of project objectives

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 148

Which of the following describes a use of a Configuration Item Record?

- A. To record how changes to a product will be controlled
- B. To pass responsibility for the delivery of a product to a Team Manager
- C. To provide information on the approval procedure for the Work Package
- D. To record the history of a product

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 149

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference <https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2>

NEW QUESTION: 150

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION: 151

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

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NEW QUESTION: 152

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Progress
- C. Change
- D. Quality

Answer: (SHOW ANSWER)

NEW QUESTION: 153

Why is a Project Brief produced?

- A. To provide a full and firm foundation for the initiation of a project
- B. To record the strategies and management controls to be used by a project
- C. To be used by the Project Board as a basis for reviewing the progress of a project
- D. To act as a trigger for the Starting up a Project process

Answer: A (LEAVE A REPLY)

NEW QUESTION: 154

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. The Project Initiation Documentation is complete
- C. An understanding of how the project will contribute to corporate objectives
- D. The Project Plan has been approved

Answer: (SHOW ANSWER)

NEW QUESTION: 155

Which is a purpose of the 'directing a project' process?

- A. To delegate day-to-day management of the project to the project manager
- B. To control the day-to-day running of the project
- C. To ensure that work on products allocated to the team is authorized and agreed
- D. To create and authorize the project mandate

Answer: A (LEAVE A REPLY)

NEW QUESTION: 156

What product should be used to confirm the version number of all products in a particular stage?

- A. Product Description
- B. Product Status Account
- C. Issue Register
- D. Configuration Item Record

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 157

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION: 158

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference <http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION: 159

What product identifies the management stages and other major control points in a project?

- A. Project Brief
- B. Work Package
- C. Project Plan
- D. Business Case

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 160

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By mandating training
- B. By focusing on viability
- C. By incorporating tailoring
- D. By representing best practice

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 161

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION: 162

What does the communication management approach define?

1. How versions of products will be described on information sent to interested parties
2. How information should be sent to interested parties
3. How often information should be sent to interested parties
4. How the PRINCE2 roles will be combined during the project

- A. 3 and 4
- B. 2 and 3
- C. 1 and 4
- D. 1 and 2

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 163

Which is a benefit of using PRINCE2?

- A. Can be tailored by leaving out elements of the method for some projects
- B. Can be applied to any type of project
- C. Avoids the need to involve corporate or programme management
- D. Enables the management of projects as well as of 'business as usual' activities

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 164

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Project Brief
- D. Team Plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 165

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Answer: (SHOW ANSWER)

Section: Volume A

NEW QUESTION: 166

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <http://prince2.wiki/Plans>

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NEW QUESTION: 167

Which describes risk appetite?

- A. A common set of risk categories, risk scales and evaluation techniques
- B. An organization's unique attitude towards risk-taking

- C. The risks to the expected benefits
- D. The budget set aside for potential changes to the scope of the project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 168

Which statement defines a risk?

- A. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response
- B. A certain event occurring in the future that will have a negative impact on the project's objectives
- C. An event that has already occurred that the Project Manager must deal with immediately
- D. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 169

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Learn from experience
- B. Manage by stages
- C. Continued business justification
- D. Manage by exception

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 170

Identify the missing word in the following sentence relating to one of the principles:
A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation

NEW QUESTION: 171

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Project Plan
- B. Benefits Review Plan

C. Team Plan

D. Stage Plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 172

Which is NOT a PRINCE2 principle?

A. Defined roles and responsibilities

B. Customer/supplier environment

C. Learn from experience

D. Continued business justification

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 173

What is a purpose of a Benefits Review Plan?

A. Document the justification for undertaking the project, based on the estimated costs versus the anticipated benefits

B. Provide information regarding unfinished work to the group which will support the project's products in their operational life

C. Give a detailed analysis of only those benefits that were realized before the project closed

D. Provide details of the time and effort needed to carry out the planned benefits reviews

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 174

Which is a purpose of the business case theme?

A. To identify which role is responsible for producing the business case

B. To identify the project's outputs

C. To establish the controls to manage changes that may impact the project benefits

D. To establish a viable investment proposition

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 175

Which is a benefit of using PRINCE2?

A. Includes many of the proven planning techniques, such as critical path analysis

B. Provides for the efficient and economic use of management time

C. Is a method specifically designed for technical projects

D. Can be used to manage both projects and programmes

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 176

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Answer: ([SHOW ANSWER](#))

Section: Volume A

Explanation/Reference:

NEW QUESTION: 177

What process is used by the Project Board to respond to an Exception Report?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Directing a Project
- D. Controlling a Stage

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 178

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Neither 1 or 2 are true
- C. Both 1 and 2 are true
- D. Only 2 is true

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 179

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Issue Report
- B. Product Status Account
- C. Checkpoint Report
- D. Highlight Report

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 180

Which is a purpose of the Managing Product Delivery process?

- A. Establish solid foundations for the project
- B. Enable the Project Board to request updates to the current Team Plan
- C. Provide a controlled link between the Project Manager and the Team Manager(s)
- D. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package

Answer: C (LEAVE A REPLY)

NEW QUESTION: 181

What is the change authority role permitted to authorize?

- A. Changes to the project that do not exceed a defined budget
- B. Risks to the project
- C. Changes to stage tolerance
- D. Adjustments to the limits on the change budget

Answer: A (LEAVE A REPLY)

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NEW QUESTION: 182

Which is part of quality control?

- A. Produce quality records to show that the planned quality activities have been carried out
- B. Maintain the corporate organization's quality management system
- C. Define the quality responsibilities of those involved in the production of the products
- D. Document the project's acceptance criteria in the Project Product Description

Answer: A (LEAVE A REPLY)

NEW QUESTION: 183

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups

D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Answer: C (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 184

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 185

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

NEW QUESTION: 186

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: A (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION: 187

Which process provides the Project Board with the information it requires in order to commit resources to the project?

- A. Directing a Project
- B. Initiating a Project
- C. Controlling a Stage
- D. Managing Product Delivery

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 188

Which is a purpose of the quality theme?

- A. To check that the project is viable and achievable
- B. To ensure that the project outputs are agreed
- C. To ensure that formal issues are recorded
- D. To enable the project to be managed according to plan

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 189

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation

NEW QUESTION: 190

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

Explanation/Reference:

NEW QUESTION: 191

Which statement about project roles is CORRECT?

- A. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled
- B. The project organization must be defined using the roles and responsibilities in PRINCE2
- C. The project team structure defined in PRINCE2 must be used, but other roles may be added
- D. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 192

Which of the following is NOT part of quality planning?

- A. Gain acceptance of the project product
- B. Define quality responsibilities
- C. Agree acceptance criteria
- D. Set quality tolerances

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 193

Which is a Benefits Review Plan used to assess?

- A. The effectiveness of the project strategies
- B. The suitability of the project management team structure and membership
- C. The progress of the project against its plans
- D. How the project's products have performed when in operational use

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 194

When are tolerances for a Work Package agreed?

- A. When the Stage Plan is authorized by the Project Board
- B. Once all products have been developed and approved
- C. When accepting a Work Package
- D. As work on each product within the Work Package begins

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 195

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The change in the status of a risk in response to actions taken to control it
- C. The issue which is affecting the project and has resulted in a risk
- D. The impact(s) on the project objectives should the threat or opportunity occur

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 196

Which is shown in a product breakdown structure?

- A. In which order the products should be created
- B. What resources are required to develop the products
- C. Management stages, major products and control points
- D. The major products that are to be developed in a plan

Answer: D ([LEAVE A REPLY](#))

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NEW QUESTION: 197

Which is a purpose of a Project Product Description?

- A. Document the project mandate and gain approval for the project from the Project Board
- B. Form part of the Work Package for the project product
- C. Provide the initial project budget to be refined in the Business Case
- D. Define the quality required of the project's product

Answer: D (LEAVE A REPLY)

NEW QUESTION: 198

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A (LEAVE A REPLY)

Reference <http://prince2.wiki/Risk>

NEW QUESTION: 199

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 200

Who does the Team Manager report to and take direction from?

- A. Project Assurance
- B. Project Board
- C. Project Manager
- D. Project Support

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 201

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Executive
- B. Project Board
- C. Project Assurance
- D. Corporate group

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 202

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Answer: C ([LEAVE A REPLY](#))

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 203

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Establish solid foundations for the project
- C. Enable the Project Board to request updates to the current Team Plan
- D. Provide a controlled link between the Project Manager and the Team Manager(s)

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 204

Which process provides information for the project board to review an updated project plan?

- A. Initiating a project
- B. Controlling a stage
- C. Managing a stage boundary
- D. Directing a project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 205

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

NEW QUESTION: 206

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

Answer: C (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 207

Which is NOT one of the PRINCE2 integrated elements?

- A. The themes
- B. The products
- C. The processes
- D. Tailoring PRINCE2 to the project environment

Answer: B (LEAVE A REPLY)

NEW QUESTION: 208

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: (SHOW ANSWER)

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

NEW QUESTION: 209

Which is one of the three levels of plan in PRINCE2?

- A. Project Brief
- B. Benefits Review Plan
- C. Programme Plan
- D. Team Plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 210

Which is a purpose of the Risk Register?

- A. Act as a repository for informal issues
- B. Describe the risk management techniques and standards to be applied to the project
- C. List the responsibilities for achieving an effective risk management procedure
- D. Act as a central record of information relating to the identified risks for the project

Answer: (SHOW ANSWER)

NEW QUESTION: 211

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Answer: D ([LEAVE A REPLY](#))

Section: Volume A

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NEW QUESTION: 212

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [?] - and can easily be implemented alongside specialist techniques.

- A. programmes and projects
- B. all types of programmes
- C. any type of project

D. business as usual

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 213

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The change in the status of a risk in response to actions taken to control it
- C. The issue which is affecting the project and has resulted in a risk
- D. The impact(s) on the project objectives should the threat or opportunity occur

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 214

Which is NOT a recommended quality review team role?

- A. Administrator
- B. Producer
- C. Chair
- D. Reviewer

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 215

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION: 216

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Risk
- B. Costs
- C. Timescale
- D. Scope

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 217

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 218

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 219

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Project Plan
- B. Team Plan
- C. Benefits Review Plan
- D. Stage Plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 220

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION: 221

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Stakeholder interests

C. Time-driven controls

D. Plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 222

Which is a purpose of an Exception Plan?

A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan

B. Identify the actions required to recover from the effect of a tolerance deviation

C. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change

D. Define the changes which are within the scope of the change budget

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 223

Which process provides information for the project board to review a completed stage and confirm continued business justification?

A. Controlling a stage

B. Closing a project

C. Directing a project

D. Managing a stage boundary

Answer: D ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2.com/uk/prince2-processes>

NEW QUESTION: 224

Why can PRINCE2 be applied to any type of project?

A. Because it provides the project manager with procedures for managing project risks and issues

B. Because it allows each member of the project management team to fully understand their role and responsibilities

C. Because it separates the management of the project from the specialist work needed to deliver the products

D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2.com/uk/prince2-methodology>

NEW QUESTION: 225

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing a Stage Boundary
- B. Initiating a Project
- C. Managing Product Delivery
- D. Starting up a Project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 226

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

Explanation

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NEW QUESTION: 227

Identify the missing word in the following sentence.

A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference <http://p2.tech-academy.co.uk>

NEW QUESTION: 228

Which is a purpose of the quality theme?

- A. To establish how the project will ensure that all products created meet their requirements
- B. To establish baselines against which any changes to products can be assessed
- C. To identify all the products of the project to ensure the scope has been adequately defined
- D. To determine the communication needs of the organization's quality assurance function

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 229

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure and confirm any benefits that are to be realised after the project is closed
- C. Describe how to measure the performance of the project's products in operational use
- D. Define the scope, timing and ownership of the benefit reviews required

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 230

Which may be funded from a risk budget?

- A. Any remaining open risks after the project has been closed
- B. Specific management responses to a project's threats and opportunities
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Capturing identified threats and opportunities in the Risk Register

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 231

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Information needs for stakeholders
- D. Quality planning

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 232

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans

- A. summarize the results of the quality activities performed on
- B. provide a framework to design, develop and maintain
- C. define a coding system to provide a unique identifier for the products within

D. define the project benefits to be achieved by each of

Answer: B (LEAVE A REPLY)

NEW QUESTION: 233

Which is a purpose of the Risk theme?

- A. Provide the Project Board with a time-driven control to capture all project risks
- B. Establish a cost-effective procedure to identify, assess and control risks
- C. Identify, assess and control problems that have occurred
- D. Establish a method for the implementation of continuous improvement during the project

Answer: B (LEAVE A REPLY)

NEW QUESTION: 234

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Focus on products
- B. Manage by exception
- C. Learn from experience
- D. Defined roles and responsibilities

Answer: C (LEAVE A REPLY)

NEW QUESTION: 235

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

Answer: B (LEAVE A REPLY)

NEW QUESTION: 236

Which is a purpose of the 'initiating a project' process?

- A. To produce a stage plan for each stage of a multi-stage project
- B. To enable the project board to decide whether it is worthwhile to initiate a project
- C. To provide a fixed point at which acceptance for the project product is confirmed
- D. To enable an organization to understand the work needed to deliver the project's products

Answer: B (LEAVE A REPLY)

Explanation/Reference:

Reference http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 237

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 238

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. quality
- B. processes
- C. products
- D. activities

Answer: B (LEAVE A REPLY)

NEW QUESTION: 239

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 240

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 241

Which is NOT a purpose of the Organization theme?

- A. Define which role is accountable for the project's success
- B. Define the level of tolerance for each level of the project management team

- C. Define the Project Board's responsibility for directing the project
- D. Define a projectmanagement team structure

Answer: B (LEAVE A REPLY)

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NEW QUESTION: 242

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: (SHOW ANSWER)

Reference:

http://prince2.wiki/Continued_business_justification

NEW QUESTION: 243

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Produce Product Status Accounts
- D. Prepare the Work Packages

Answer: (SHOW ANSWER)

NEW QUESTION: 244

Which is a purpose of the Quality theme?

- A. Establish quality assurance to maintain the quality management system
- B. Establish how the project will ensure that all products created meet their requirements
- C. Determine the communication needs of the organization's quality assurance function
- D. Identify all the products of the project to ensure the scope has been adequately defined

Answer: B (LEAVE A REPLY)

NEW QUESTION: 245

Which is a recommended quality review team role?

- A. Administrator
- B. Project Manager
- C. Project Support
- D. Assurance

Answer: (SHOW ANSWER)

NEW QUESTION: 246

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Controlling_a_Stage#Purpose

NEW QUESTION: 247

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Plans
- B. Organization
- C. Quality
- D. Progress

Answer: B (LEAVE A REPLY)

NEW QUESTION: 248

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Answer: A (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION: 249

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy
- B. Highlight Report

C. Checkpoint Report

D. Project Brief

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 250

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Risk

B. Cross-functional

C. Unique

D. Change

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 251

Which product describes the method the project will use to engage with corporate, programme management or the customer?

A. Quality management approach

B. Communication management approach

C. Change control approach

D. Benefits management approach

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 252

Which are characteristics of stakeholders?

1. They are often affected by the project

2. They agree with every project objective

3. They are only/always external to the corporate organization

4. They typically interact with the project

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION: 253

Which role is responsible for creating Checkpoint Reports?

A. Senior Supplier

B. Change Authority

C. Team Manager

D. Project Support

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 254

How many management stages should a PRINCE2 project consist of?

A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project

B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage

C. Initiation stage and at least one other management stage to cover the remainder of the project

D. Start up stage, initiation stage and a closing stage

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 255

Which is a recommended quality review team role?

A. Chair

B. Producer

C. Assurance

D. Project Manager

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 256

Which process monitors work that has been assigned to a team manager?

A. Controlling a stage

B. Directing a project

C. Managing a stage boundary

D. Managing product delivery

Answer: D ([LEAVE A REPLY](#))

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

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NEW QUESTION: 257

Which describes risk probability?

- A. Probable effect on the project delivering its objectives
- B. Timeframe within which the risk may occur
- C. A measure of the likelihood of the risk occurring
- D. Level of risks which the project can tolerate before escalating to the Project Board

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 258

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Focus_on_products

NEW QUESTION: 259

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- A. the chair will approve the solution to
- B. an issue should be created for
- C. a solution should be designed for
- D. the agreed actions should be recorded for

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 260

What do acceptance criteria identify?

- A. The approach that will be used to prove whether the project's products have been completed
- B. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
- C. A measureable improvement resulting from a project outcome
- D. The project controls set up during the process Initiating a Project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 261

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Develop a project's products
- B. Ensure the technical integrity of a project
- C. Provide the resources and skills to deliver the desired result
- D. Specify the desired result

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 262

Which document should record the agreed amount of risk budget for a project?

- A. Project Plan
- B. Project Brief
- C. Risk Management Strategy
- D. Risk Register

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 263

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 264

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

- A. Only 2 is true
- B. Both 1 and 2 are true
- C. Neither 1 or 2 are true
- D. Only 1 is true

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 265

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Can be tailored by leaving out elements of the method for some projects
- C. Can be applied to any type of project

D. Avoids the need to involve corporate or programme management

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 266

Why can PRINCE2 be applied to any type of project?

A. Because it provides the project manager with procedures for managing project risks and issues

B. Because it allows each member of the project management team to fully understand their role and responsibilities

C. Because it separates the management of the project from the specialist work needed to deliver the products

D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/uk/prince2-methodology>

NEW QUESTION: 267

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Raise a request for change

B. Raise an off-specification

C. Write an Exception Report

D. Amend the Work Package

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 268

What may be funded from a risk budget?

A. Corrections required due to off-specifications

B. Impact analysis of requests for change

C. Implementation of a fallback plan

D. Preparation of the risk management approach

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Risk#Risk_Budget

NEW QUESTION: 269

Which is a recommended quality review team role?

- A. Assurance
- B. Administrator
- C. Project Manager
- D. Project Support

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 270

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

Explanation

NEW QUESTION: 271

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: C ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Risk#Risk_Budget

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NEW QUESTION: 272

Which is a purpose of the Closing a Project process?

- A. Delegate day-to-day management of the end of the project to the Project Manager
- B. Authorize the final stage of the project
- C. Confirm that all benefits defined in the Business Case have been achieved

D. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 273

What is described as an organization's unique attitude towards risk taking

- A.** Risk appetite
- B.** Risk management
- C.** Risk evaluation
- D.** Risk tolerance

Answer: **A** ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 274

Which two roles are linked by the Managing Product Delivery process?

- A.** Corporate or programme management and Project Board
- B.** Project Board and Project Manager
- C.** Project Manager and Team Manager
- D.** Team Manager and external supplier

Answer: **C** ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 275

What may be funded from a risk budget?

- A.** Corrections required due to off-specifications
- B.** Impact analysis of requests for change
- C.** Implementation of a fallback plan
- D.** Preparation of the risk management approach

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference http://prince2.wiki/Risk#Risk_Budget

NEW QUESTION: 276

Which is a minimum requirement for applying the change theme?

- A.** To establish a change budget to fund changes in scope
- B.** To appoint the project manager as part of the change authority
- C.** To define the project's approach to baselining products
- D.** To record every issue that is raised in the issue register

Answer: **D** ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Themes#Change_Theme

NEW QUESTION: 277

What takes place during the Closing a Project process?

- A. The project closure notification is reviewed and approved
- B. An End Stage Report is prepared for the final stage
- C. Ownership of the project's products is transferred to the customer
- D. The post-project benefits reviews are performed

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 278

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2>

NEW QUESTION: 279

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Directing a Project
- C. Managing a Stage Boundary
- D. Initiating a Project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 280

When should the Project Board refer to corporate or programme management for a decision?

- A. Any request for change needs to be approved
- B. It is forecast that project level tolerance will be exceeded
- C. The stage requires resources
- D. The Senior Supplier or Senior User needs to be changed

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 281

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the scope, timing and ownership of the benefit reviews required
- B. Describe how to measure the performance of the project's products in operational use

C. Describe how to measure and confirm any benefits that are to be realised after the project is closed

D. Define the period over which the cost-benefit analysis will be based

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 282

Which is NOT a requirement of a Stage Plan?

A. Approved at the end of a management stage

B. Approved and signed-off by Project Assurance

C. Produced near to the end of the previous management stage

D. Produced to an appropriate level of detail to enable day-to-day control

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 283

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. project cost tolerance

B. Work Package cost tolerance

C. stage cost tolerance

D. product cost tolerance

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 284

Why is it crucial that the Project Product Description clearly defines acceptance methods?

A. Defines how it will be proven that the completed project product meets the customer's expectations

B. Enables Project Assurance to authorize quality activities

C. Provides confirmation that all project products have met their quality criteria

D. Defines how all project products will be reviewed and approved

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 285

What is described as an organization's unique attitude towards risk taking

A. Risk appetite

B. Risk evaluation

C. Risk tolerance

D. Risk management

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 286

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. Three
- B. Two
- C. Six
- D. One

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 287

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

Explanation

NEW QUESTION: 288

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 289

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. The capability of leadership is strengthened
- B. The project environment complexity is reduced
- C. The number of outputs is reduced
- D. Project management becomes less bureaucratic

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 290

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 291

Which describes the 'Implement' step within the recommended risk management procedure?

- A. Project Support will allocate the risk budget to fund the selected risk responses
- B. The risk owner and the risk actionee will carry out activities to control and deal with the risk
- C. The risk owner will decide the best response to control the risk
- D. The Project Manager will formulate the Risk Management Strategy

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 292

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B ([LEAVE A REPLY](#))

Topic 3, Volume C

NEW QUESTION: 293

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives

- B.** An event that has already occurred that the Project Manager must deal with immediately
- C.** An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D.** An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 294

In what process is the authorization to deliver the project's products given?

- A.** Managing a Stage Boundary
- B.** Starting up a Project
- C.** Initiating a Project
- D.** Directing a Project

Answer: D (LEAVE A REPLY)

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