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NEW QUESTION: 1

The project board Wants to consider whether td continue to operate in the same way, of Whether to change operations by means. of a project.

In which step of 'business case management technique should this be considered?

- A. Develop
- B. Check
- C. Maintain
- D. Confirm

Answer: A (LEAVE A REPLY)

The 'Develop' step in the 'Business Case Management' technique within PRINCE2is where the rationale for the project is initially formulated. This includes evaluating whether current operations should continue as they are or if a change through a project could potentially enhance efficiency or effectiveness. This is the stage where strategic decisions about starting a project are made based on business justifications.References: = PRINCE27 Foundation Training Manual and official PRINCE2website documentation Top of Form

NEW QUESTION: 2

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B (LEAVE A REPLY)

The Project Initiation Documentation (PID) is the base product against which the Project Board can assess progress, issues, and ongoing viability questions in PRINCE2. The PID includes key documents such as the Business Case, the Project Plan, and risk management information, providing a comprehensive reference for

governance decisions throughout the project. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 3

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A (LEAVE A REPLY)

A risk event in PRINCE2 is described as the area of uncertainty in terms of the threat or opportunity. It specifically refers to a specific set of circumstances that may occur and impact the project if the risk materializes. This description encapsulates the nature of a risk as being either a potential threat or an opportunity based on uncertain events that might affect project objectives.

PRINCE2 7 Foundation handbook and official documents.

NEW QUESTION: 4

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

Answer: A (LEAVE A REPLY)

PRINCE2 benefits organizations and project management by promoting consistency across project work and facilitating the reuse of project assets. This includes methodologies, processes, and lessons learned which enhance efficiency and effectiveness in managing projects, thereby contributing to consistent project success and resource optimization.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 5

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <http://prince2.wiki/>

Introduction: [_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_performance_targets](#)

NEW QUESTION: 6

Which statement about stages is true?

- A. The use of technical stages is mandatory
- B. The use of management stages is mandatory
- C. Management stages are driven by specialist teams
- D. Management stages should be of the same duration

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 7

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Cross-functional
- B. Change
- C. Unique
- D. Risk

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 8

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Answer: (SHOW ANSWER)

In PRINCE2, the role specifically responsible for carrying out risk response actions is referred to as the 'risk actionee'. This role is assigned to an individual who is tasked with implementing the agreed upon actions to address specific risks. The risk owner, on the other hand, is responsible for the overall management of the risk.

References: PRINCE27 Foundation handbook and official documents.

NEW QUESTION: 9

Which is a purpose of a Lessons Report?

- A. Compare the actual performance of the final stage against its plan
- B. Provide a summary of the benefits realized during the project
- C. Detail open issues and risks that need to be managed after the project has closed
- D. Improve the project management method for future projects

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 10

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 11

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are used for decision making
- C. Checkpoint Reports are event-driven controls
- D. Event-driven controls are produced at the frequency defined in a Work Package

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 12

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. When authorized by the corporate, programme management or the customer
- B. When an organization produces its business plans
- C. After the executive has been appointed
- D. Before work to start the project commences

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 13

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Answer: D ([LEAVE A REPLY](#))

The purpose of the Business Case theme in PRINCE2 is to establish a viable investment proposition. It justifies the investment in the project through an ongoing assessment of benefits, costs, and risks, ensuring that the project remains desirable, viable, and achievable throughout its life.

PRINCE2 7 Foundation Source: PRINCE2 Foundation handbook and online resources

NEW QUESTION: 14

Which is a purpose of the Risk theme?

- A. Establish a cost-effective procedure to identify, assess and control risks
- B. Identify, assess and control problems that have occurred
- C. Establish a method for the implementation of continuous improvement during the project

D. Provide the Project Board with a time-driven control to capture all project risks

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 15

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

A. are below the agreed change budget

B. are objected to by team members

C. are rejected by the change authority

D. exceed the agreed change budget

Answer: ([SHOW ANSWER](#)**)**

Section: Volume B

NEW QUESTION: 16

Which are purposes of the 'directing a project' process?

1. To enable the project board to be accountable for a project's success by making key decisions

2. To enable the project board to authorize work packages

3. To enable the project board to prepare the communication management approach

4. To enable the project board to exercise overall control of a project

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

The purposes of the 'directing a project' process are to enable the project board to be accountable for the project's success by making key decisions (1) and to exercise overall control of the project (4). This process ensures that strategic guidance and oversight are maintained, but does not directly involve the project board in authorizing work packages or preparing communication approaches-that's handled by the project manager.

= PRINCE2 7 Foundation handbook and online resources

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NEW QUESTION: 17

In what process is the authorization to deliver the project's products given?

A. Starting up a Project

- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Answer: D ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 18

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 19

Where should a Team Manager look for information on the quality required for a product?

- A. Project Initiation Documentation
- B. Quality Management Strategy
- C. Product Description
- D. Team Plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 20

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

Answer: A ([LEAVE A REPLY](#))

Applying the 'focus on products' principle in PRINCE2 helps to ensure stakeholder expectations are met by providing a common understanding of the project's products. This principle emphasizes the importance of clearly defining what the project has to deliver, in terms of both scope and quality, so that there is no ambiguity about the expected deliverables, thereby aligning expectations and project outputs. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 21

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans

D. PROGEESS

Answer: A (LEAVE A REPLY)

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 22

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: C (LEAVE A REPLY)

Reference http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION: 23

The benefits Management approach has been reviewed by the project board to ensure there are sufficient benefit reviews after the project has closed.

Which principle is the project board applying?

- A. Manage by exception
- B. Manage by stages
- C. Ensure continued business Justification
- D. Focus on products

Answer: C (LEAVE A REPLY)

The principle of 'Ensure continued business justification' in PRINCE2 requires that the project remains justified throughout its lifecycle. By reviewing the benefits management approach to ensure it includes sufficient benefit reviews after the project's closure, the project board is applying this principle to confirm that the project continues to provide value and that its benefits are realized as planned, even post-project. References: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 24

How do issue management and change control relate to each other?

- A. Change control and Issue management are separate processes
- B. Issue management is part of change control
- C. change control is part of issue management
- D. issue management and change control are identical

Answer: B (LEAVE A REPLY)

In PRINCE2, issue management and change control are closely related, where issue management is considered a subset of change control. Change control is a broader process that encompasses all aspects of managing changes within the project, including issues that might impact the project's scope, timescales, costs, or quality. Issue management specifically deals with resolving issues that can affect the progress of the project. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 25

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 26

Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Plan
- B. Stakeholder interests
- C. Time-driven controls
- D. Management strategies

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 27

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

Reference <https://www.prince2primer.com/academy/uncategorized/>

NEW QUESTION: 28

Why does the project board review the PID during an end stage assessment?

- A. To confirm that project controls are adequate for the remainder of the project
- B. To notify the commissioning organization that the project has been authorized
- C. To review summarized progress to date and decide what to do next with the project
- D. To ensure that post-project reviews of operational performance are planned

Answer: C ([LEAVE A REPLY](#))

The project board reviews the Project Initiation Documentation (PID) during an end stage assessment primarily to review summarized progress to date and to decide the future course of action for the project. This

review helps determine whether the project is still viable and if the project should continue into its next stage based on performance against the plan and the business case. References: PRINCE2 Foundation Manual

NEW QUESTION: 29

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [?] a management stage.

- A. when a stage plan has been prepared for
- B. at the beginning of
- C. when all the delivery steps have been completed within
- D. at, or close to the end of,

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_131

NEW QUESTION: 30

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Answer: D (LEAVE A REPLY)

An objective of the Managing Product Delivery process is to ensure that work on products is authorized and agreed with the team. This process involves the Project Manager providing Work Packages to the Team Managers, who then complete the work agreed upon within the defined tolerances. References: PRINCE2 Foundation official documentation and study materials.

NEW QUESTION: 31

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Answer: C (LEAVE A REPLY)

The agreed amount of risk budget for a project is recorded in the Risk Management Strategy document. This document outlines how risks will be managed throughout the project, including the budget set aside specifically for implementing risk responses. It provides a structured approach to managing risks, including their identification, assessment, planning responses, and the funds allocated for these activities. PRINCE2 7 Foundation handbook and documents.

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NEW QUESTION: 32

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

Answer: D ([LEAVE A REPLY](#))

The product-based planning technique described in PRINCE2 involves four tasks: writing the Project Product Description, creating the product breakdown structure, writing product descriptions, and creating the product flow diagram. These tasks collectively help in planning the project by focusing on the products that will be delivered. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 33

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

Answer: ([SHOW ANSWER](#)**)**

Explanation

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

NEW QUESTION: 34

Which is a purpose of the Controlling a Stage process?

- A. Obtain approvals for products delivered in a Work Package
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Update a Project Plan to incorporate the actuals from a Stage Plan
- D. Produce a Team Plan for the work to be assigned to a Team Manager

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 35

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 36

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Can be tailored by leaving out elements of the method for some projects
- C. Can be applied to any type of project
- D. Avoids the need to involve corporate or programme management

Answer: C ([LEAVE A REPLY](#))

One of the key benefits of using PRINCE2 is its versatility and adaptability, meaning it can be applied to any type of project across various industries. This flexibility is one of the reasons PRINCE2 is widely adopted globally. References: PRINCE2 Foundation official study materials.

NEW QUESTION: 37

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation

Explanation/Reference: <https://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION: 38

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION: 39

Which describes a risk effect?

- A. The issue which is affecting the project and has resulted in a risk
- B. The change in the status of a risk in response to actions taken to control it
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The uncertainty expressed as a negative or favourable occurrence

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 40

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Change
- C. Progress
- D. Quality

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 41

Which is a purpose of the Managing Product Delivery process?

- A. Provide a controlled link between the Project Manager and the Team Manager(s)
- B. Enable the Project Board to request updates to the current Team Plan
- C. Establish solid foundations for the project
- D. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 42

Identify the missing word(s) in the following sentence:

[?] dependency is one between two products of a project, over which the project team has control.

- A. An internal
- B. A schedule-driven
- C. An external
- D. A resource-driven

Answer: (SHOW ANSWER)

In PRINCE2, an 'internal' dependency refers to a relationship between two products of a project that is under the control of the project team. These dependencies are managed within the project's boundaries, unlike external dependencies which involve elements outside the project's direct control.

PRINCE2 7 Foundation materials on product dependencies.

NEW QUESTION: 43

Which is part of quality control?

- A. Undertaking quality reviews

- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: A (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION: 44

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Check that all benefits are realized before closing a project
- D. Produce a Benefits Review Plan to identify what benefits are expected

Answer: B (LEAVE A REPLY)

NEW QUESTION: 45

Which role is responsible for creating Checkpoint Reports?

- A. Project Support
- B. Senior Supplier
- C. Team Manager
- D. Change Authority

Answer: C (LEAVE A REPLY)

NEW QUESTION: 46

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Answer: B (LEAVE A REPLY)

Quality is the aspect of project performance that must be managed to ensure the project's products are fit for purpose. PRINCE2 emphasizes that quality management is essential to ensure that the project outputs meet the necessary requirements and standards to achieve the desired outcomes. References: PRINCE2

Foundation official documentation and study materials.

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NEW QUESTION: 47

Which is NOT a purpose of the Initiating a Project process?

- A. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- B. Establish solid foundations for a project
- C. Enable the Project Board to decide whether it is worthwhile to initiate a project
- D. Enable a Project Board decision about the commitment of resources to a project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 48

Which is a purpose of the Risk Register?

- A. Act as a central record of information relating to the identified risks for the project
- B. Describe the risk management techniques and standards to be applied to the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 49

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project
- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a learn plan for the work package

Answer: B ([LEAVE A REPLY](#))

An objective of the 'Controlling a Stage' process in PRINCE2 is to replan the current stage when directed. This process handles day-to-day management of the project, and includes responding to issues that might impact the stage plan, requiring replanning to ensure project objectives can still be met.

PRINCE2 Foundation Manual

NEW QUESTION: 50

What theme estimates the cost of delivering the project?

- A. Progress
- B. Plans
- C. Business Case
- D. Change

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 51

What is a description of a leadership activity within a project?

- A. Understanding and working with different departments outside of the project team
- B. Agreeing a work package with a team manager to deliver products using specific tools
- C. Ensuring that a co-located project team uses the agreed communication methods
- D. Creating a stage plan and product descriptions for the products to be created in the next stage

Answer: B ([LEAVE A REPLY](#))

A leadership activity within a PRINCE2 project involves several responsibilities, one of which is agreeing on work packages with team managers. This agreement includes specifying the tools and techniques to be used for product delivery. This activity is crucial for ensuring clarity and mutual understanding of how work is to be conducted, facilitating effective delegation and accountability within the project team. References: (PRINCE2 7 Foundation Study Guide, AXELOS)

NEW QUESTION: 52

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

Answer: C ([LEAVE A REPLY](#))

One of the key responsibilities of the project board within PRINCE2 is to ensure effective communication with external stakeholders. This involves overseeing the project's strategic direction and ensuring that stakeholder needs, expectations, and communications are properly managed and addressed throughout the project lifecycle.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 53

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Answer: ([SHOW ANSWER](#))

One of the six aspects of project performance to be managed according to PRINCE2 is 'timescales'. Managing timescales involves planning and controlling when products will be delivered and ensuring the project remains within the agreed schedule. References: PRINCE2 7 Foundation Source: PRINCE2 Foundation handbook and online resources

NEW QUESTION: 54

Which is one of the six aspects of project performance to be managed?

- A. Efficiency

- B. Timescales
- C. Estimate
- D. Work

Answer: B ([LEAVE A REPLY](#))

One of the six aspects of project performance to be managed according to PRINCE2 is 'timescales'. Managing timescales involves planning and controlling when products will be delivered and ensuring the project remains within the agreed schedule.

PRINCE2 7 Foundation Source: PRINCE2 Foundation handbook and online resources

NEW QUESTION: 55

Based on a review of lessons reports from previous projects, some proposals have been made on how to apply PRINCE to a project:

Which role should be accountable for approving these proposals?

- A. Project board
- B. Project manager
- C. Project assurance
- D. Business layer

Answer: ([SHOW ANSWER](#))

The Project Board is accountable for approving proposals based on lessons learned from previous projects. This role involves decision-making at a higher level to ensure that the project aligns with the organization's overall strategy and governance framework. The Project Board's approval is crucial for implementing changes that can impact the project's direction and management. References: PRINCE2 Foundation Guide, "Organization" theme

NEW QUESTION: 56

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 57

Which of the following is NOT part of quality control?

- A. Obtaining acceptance of the project product from relevant stakeholders
- B. Checking that the project's direction and management are adequate for the nature of the project
- C. Maintaining the documentation that records the approval of products
- D. Implementing the relevant quality methods and responsibilities

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 58

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference

http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform

NEW QUESTION: 59

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation

NEW QUESTION: 60

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

Answer: (SHOW ANSWER)

Applying the 'focus on products' principle in PRINCE2 helps to ensure stakeholder expectations are met by providing a common understanding of the project's products. This principle emphasizes the importance of clearly defining what the project has to deliver, in terms of both scope and quality, so that there is no ambiguity about the expected deliverables, thereby aligning expectations and project outputs.

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NEW QUESTION: 61

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised

D. In exception situations

Answer: (SHOW ANSWER)

Explanation/Reference:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

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NEW QUESTION: 62

Which principle should ensure that a project remains aligned with the objectives of the investing organizations?

- A. Focus on products
- B. Manage by exception
- C. Tailor to suit the project
- D. Ensure continued business justification

Answer: D (LEAVE A REPLY)

The principle of "Ensure continued business justification" in PRINCE2 is designed to ensure that a project remains aligned with the objectives of the investing organization(s) throughout its life. This principle requires that the business case be reviewed continually to confirm that the project remains viable and desirable in light of evolving business circumstances and objectives.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 63

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 64

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: ([SHOW ANSWER](#))

The Communication Management Approach is the PRINCE2 product that describes the means and frequency of communication to parties both within and outside the project. It specifically addresses how often and by what methods stakeholders will receive information regarding the project, reflecting their information needs as identified in stakeholder analyses.

PRINCE2 Foundation Manual

NEW QUESTION: 65

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 66

The project board Wants to consider whether to continue to operate in the same way, or Whether to change operations by means of a project.

In which step of 'business case management technique should this be considered?

- A. Develop
- B. Check
- C. Maintain
- D. Confirm

Answer: ([SHOW ANSWER](#))

The 'Develop' step in the 'Business Case Management' technique within PRINCE2 is where the rationale for the project is initially formulated. This includes evaluating whether current operations should continue as they are or if a change through a project could potentially enhance efficiency or effectiveness. This is the stage where strategic decisions about starting a project are made based on business justifications.

References:
= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation Top of Form

NEW QUESTION: 67

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By incorporating tailoring
- B. By mandating training
- C. By focusing on viability

D. By representing best practice

Answer: A ([LEAVE A REPLY](#))

PRINCE2 ensures that the specific management needs of an organization are met by incorporating tailoring. Tailoring involves adapting the method to suit the project's environment, size, complexity, importance, capability, and risk. It allows organizations to apply PRINCE2 effectively across different types of projects and organizational environments.

PRINCE2 Foundation Manual

NEW QUESTION: 68

Which is a purpose of quality planning?

- A. Produce the Project Plan with resource and schedule information
- B. Document approval records for those project products that have met their quality criteria
- C. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- D. Define the structure of the project management team

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 69

The project manager needs to understand what makes the outputs acceptable to the users.

In which step of the 'planning' technique should this occur?

- A. Defining and analysing the products
- B. Organizing work packages
- C. Preparing estimates
- D. Preparing a schedule

Answer: ([SHOW ANSWER](#))

In the 'planning' technique of PRINCE2, understanding what makes the outputs acceptable to the users occurs during the step of "Defining and Analyzing the Products." This step involves detailed discussions about product requirements and specifications to ensure clarity on what the project must deliver for it to be accepted by the users. It sets out the criteria that the products must meet to satisfy the user's needs and expectations.

References: (PRINCE27 Foundation Handbook, AXELOS)

NEW QUESTION: 70

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 71

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

Answer: B (LEAVE A REPLY)

During the 'Initiating a Project' process in PRINCE2, it is the responsibility of the project board to specify the required level of management control. This includes defining how the project will be managed, monitored, and controlled throughout its lifecycle. The project board ensures that the project remains viable and that management decisions are made with the appropriate level of oversight. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 72

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

Answer: B (LEAVE A REPLY)

A minimum requirement for applying the quality theme in PRINCE2 is keeping a record of all planned quality management activities. This requirement ensures that there is clear documentation of what quality checks will occur, who will perform them, and how they will be executed, which is fundamental for maintaining control over quality assurance throughout the project. References: PRINCE2 Foundation Handbook, Quality Theme section.

NEW QUESTION: 73

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: (SHOW ANSWER)

Reference http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION: 74

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D (LEAVE A REPLY)

Explanation

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION: 75

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: D (LEAVE A REPLY)

The purpose of the plans theme in PRINCE2 is to facilitate the management and control of the project by establishing whether the project's targets are achievable. This involves setting out how and when the project's objectives are to be achieved by defining the necessary resources, activities, timescales, and costs.

References:

PRINCE2 Foundation Handbook, Plans Theme section.

NEW QUESTION: 76

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
2. To establish how the project will ensure that products created will be acceptable to key stakeholders
3. To ensure that the project is desirable and achievable
4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B (LEAVE A REPLY)

Explanation

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

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NEW QUESTION: 77

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team

- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Manage_by_stages

NEW QUESTION: 78

The project board is reviewing the project initiation documentation (PID) to decide whether the project should continue or close. What should the project board ensure the PID is aligned with?

- A. The business objectives
- B. The business' existing governance practices
- C. The project's delivery method
- D. The ways of working used on previous projects

Answer: (SHOW ANSWER)

When the project board reviews the Project Initiation Documentation (PID), it is essential to ensure that the PID is aligned with the business objectives. The PID should encapsulate the project's definition, including the reasons for undertaking the project, the benefits expected, and how it aligns with the broader business goals. Ensuring this alignment helps validate that the project remains viable and worthwhile as it progresses. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 79

Which is a PRINCE2 time-driven control?

- A. Checkpoint Report
- B. Project Brief
- C. Project Initiation Documentation
- D. End Stage Report

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 80

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B ([LEAVE A REPLY](#))

Setting tolerances for the three levels of plan (project, stage, and team) in PRINCE2 applies the principle of 'manage by exception'. This principle enables efficient use of management time by focusing on deviations from the plan only if they exceed predefined tolerances, rather than managing every small detail. References: PRINCE2 Foundation Handbook, Manage by Exception section.

NEW QUESTION: 81

Which is a minimum requirement when applying the business case theme?

- A. To specify the solution to be used to deliver the business option selected
- B. To ensure the corporate business plan is updated with the project costs and benefits
- C. To define the management actions required to ensure the project's outcomes are achieved
- D. To integrate the benefits management approach with the project and stage plans

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 82

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: C ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Directing_a_Project

NEW QUESTION: 83

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION: 84

Which is a true statement about acceptance criteria?

- A. Acceptance criteria should be agreed between the customer and the supplier
- B. Once agreed, acceptance criteria CANNOT be changed
- C. Acceptance criteria are less specific and precise than customer's quality expectations
- D. Acceptance criteria are used to produce the customer's quality expectations

Answer: (SHOW ANSWER)

NEW QUESTION: 85

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues

- B.** Because it allows each member of the project management team to fully understand their role and responsibilities
- C.** Because it separates the management of the project from the specialist work needed to deliver the products
- D.** Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/uk/prince2-methodology>

NEW QUESTION: 86

Which term is defined as being achieved as a result of the activities undertaken to facilitate the change?

- A.** Outcome
- B.** Benefit
- C.** output
- D.** Request for change

Answer: A ([LEAVE A REPLY](#))

In PRINCE2, an 'outcome' is defined as the result achieved by the project after implementing changes through its activities. Outcomes are the new states enabled by the project's outputs, differing from benefits in that they are not necessarily quantified as improvements until later evaluated as such. References: PRINCE2 7 Foundation documentation on project outputs, outcomes, and benefits.

NEW QUESTION: 87

Which is a purpose of the Risk theme?

- A.** Establish a method for the implementation of continuous improvement during the project
- B.** Provide the Project Board with a time-driven control to capture all project risks
- C.** Identify, assess and control problems that have occurred
- D.** Establish a cost-effective procedure to identify, assess and control risks

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 88

Which process is used by the project board to respond to an exception report?

- A.** Controlling a stage
- B.** Managing a stage boundary
- C.** Managing product delivery
- D.** Directing a project

Answer: D ([LEAVE A REPLY](#))

The "Directing a Project" process is used by the project board to respond to an exception report. This process involves the project board making decisions on how to proceed when project tolerances are forecasted to be exceeded, which are typically communicated through an exception report.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 89

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

Answer: A ([LEAVE A REPLY](#))

The 'learn from experience' principle in PRINCE2 is applied to ensure that lessons are sought, recorded, and acted upon throughout the life of the project. This principle helps the project team to replicate successes and avoid repeating past mistakes, thereby improving the efficiency and effectiveness of the project.

References: PRINCE2 Foundation Handbook, Learn from Experience section.

NEW QUESTION: 90

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 91

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Answer: (SHOW ANSWER)

An objective of the 'Directing a Project' process in PRINCE2 is to provide an interface between the project management and the wider corporate, programme management, or customer environment. This process ensures that the project remains aligned with the organization's objectives and governance frameworks, and that corporate or programme management can provide oversight and support as needed. References: = PRINCE2 7 Foundation handbook and online resources

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NEW QUESTION: 92

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls are produced at the frequency defined in a Work Package
- B. Event-driven controls take place at predefined periodic intervals
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 93

In what product should the quality criteria for a specialist product be recorded?

- A. Project Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Product Description

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 94

Which are characteristics of stakeholders?

- 1. They are often affected by the project
 - 2. They agree with every project objective
 - 3. They are only/always external to the corporate organization
 - 4. They typically interact with the project
- A. 1 and 2
 - B. 2 and 3
 - C. 3 and 4
 - D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

Stakeholders in PRINCE2 are typically characterized by being affected by the project (either through impact or interest) and frequently interacting with the project, contributing inputs or being consulted for various aspects. This recognizes stakeholders as both internal and external to the organization, and not all stakeholders necessarily agree with every project objective. References: PRINCE2 Foundation Handbook, Stakeholder section.

NEW QUESTION: 95

How many tasks does the product-based planning technique describe?

- A. Three
- B. One
- C. Two

D. Four

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 96

Which is created during the Starting up a Project process?

- A. Communication Management Strategy
- B. Quality Register
- C. Project mandate
- D. Project management team role descriptions

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 97

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Plans
- B. Quality
- C. Organization
- D. Progress

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 98

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Answer: B ([LEAVE A REPLY](#))

In the PRINCE2 customer/supplier environment, the supplier's responsibility includes providing the resources and skills necessary to deliver the desired result. This involves ensuring that the necessary personnel, technology, and other resources are available to meet the project's requirements effectively.

References: PRINCE2 Foundation official study materials.

NEW QUESTION: 99

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

Answer: B ([LEAVE A REPLY](#))

In PRINCE2 terminology, a dis-benefit is defined as a measurable decline resulting from a negative outcome. Dis-benefits are considered alongside benefits to assess the overall value and impact of the project.

They represent outcomes that are perceived as negative by one or more stakeholders. References: PRINCE2 Foundation Manual

NEW QUESTION: 100

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Answer: ([SHOW ANSWER](#))

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 101

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Quality planning
- C. Manage by exception
- D. Information needs for stakeholders

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 102

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Answer: ([SHOW ANSWER](#))

Within the Managing a Stage Boundary process, one of the key activities is to produce an Exception Plan. This occurs when the current stage plan cannot be completed within the agreed tolerances. An Exception Plan is needed to replace the Stage Plan for the current stage and requires approval from the Project Board before it can be executed.

PRINCE2 7 Foundation resources and study materials.

NEW QUESTION: 103

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Assurance
- B. Project Manager
- C. Project Support
- D. Project Board

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 104

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION: 105

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria should be agreed between the customer and the supplier
- C. Explanation:

QUESTIONNO:180

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [?] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions
- D. Once agreed, acceptance criteria CANNOT be changed
- E. Acceptance criteria are less specific and precise than customer's quality expectations

Answer: B,C ([LEAVE A REPLY](#))

NEW QUESTION: 106

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Ensure the technical integrity of a project
- B. Provide the resources and skills to deliver the desired result
- C. Specify the desired result
- D. Develop a project's products

Answer: C ([LEAVE A REPLY](#))

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NEW QUESTION: 107

Which role is responsible for specifying the project benefits?

- A. Corporate or program management
- B. Project Manager
- C. Executive
- D. Senior User(s)

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 108

Which is a minimum requirement for applying the organization theme?

- A. The project's approach to engaging with its stakeholders must be defined
- B. Roles must be combined to reduce the number of individuals needed on the project
- C. During a procurement the senior supplier must be appointed from the customer organization
- D. The project team must change at each end stage of the project life cycle

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 109

Which is a minimum requirement for applying the change theme?

- A. To produce a breakdown of the products to be produced
- B. To tailor all changes to improve the quality of the project
- C. To ensure each change is managed as an exception
- D. To identify whether an issue affects the continuation of the project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 110

What theme provides the justification for the project?

- A. Business Case
- B. Progress
- C. Quality
- D. Plans

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 111

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

- A. define a coding system to provide a unique identifier for the products within

- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Answer: C ([LEAVE A REPLY](#))

The purpose of the Plans theme in PRINCE2 is to provide a framework to design, develop, and maintain the project's plans. This theme ensures that the project plans are aligned with the project's objectives and facilitate effective management and control of the project throughout its life cycle. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 112

Which is created during the Starting up a Project process?

- A. Communication Management Strategy
- B. Project mandate
- C. Project management team role descriptions
- D. Quality Register

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 113

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

NEW QUESTION: 114

What is being addressed when the project manager plans to keep the CO2 emissions of the project aligned with the business strategy?

- A. Benefits sustainability
- B. Delivery sustainability
- C. Sustainability risk
- D. Product sustainability

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 115

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional

- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

Answer: A ([LEAVE A REPLY](#))

The 'defined roles and responsibilities' principle in PRINCE2 is essential because it ensures clarity and efficiency in project management. By clearly defining roles and responsibilities, everyone involved in the project understands their tasks, responsibilities, and reporting relationships. This clarity helps in reducing confusion and improving communication and accountability among project team members.

PRINCE2 Foundation Manual

NEW QUESTION: 116

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Managing Product Delivery
- C. Managing a Stage Boundary
- D. Controlling a Stage

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 117

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

Answer: B ([LEAVE A REPLY](#))

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

NEW QUESTION: 118

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

Answer: (SHOW ANSWER)

In PRINCE2, the supplier is responsible for providing the resources necessary for delivering the project outputs. This includes supplying the skills, materials, and technologies required to produce the products of the project, ensuring that these resources meet the project's specifications and quality requirements. References: PRINCE27 Foundation Handbook and official training materials.

NEW QUESTION: 119

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

Answer: A (LEAVE A REPLY)

The guiding obligations and good practices which determine whether a project is genuinely being managed using PRINCE2 form the 'Principles' of the method. PRINCE2 is founded on seven principles that must be present in the project management approach to consider the project being managed using PRINCE2.

References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 120

Which is a purpose of the Project Product Description?

- A. Define the quality anticipated by the customer
- B. Define the key responsibilities for delivering product quality
- C. Provide product cost input to the Business Case
- D. Provide information about the state of products

Answer: A (LEAVE A REPLY)

NEW QUESTION: 121

Identify the missing words in the following sentence.

The [?] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

- A. Corporate or programme management
- B. Project Board
- C. Project Support
- D. Team Managers

Answer: (SHOW ANSWER)

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NEW QUESTION: 122

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case

- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION: 123

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 124

Which term is defined as the means by which an organization transitions to a desired future state?

- A. Change management
- B. Risk management
- C. Issue management
- D. Communication management

Answer: A ([LEAVE A REPLY](#))

Change management' is defined as the means by which an organization transitions to a desired future state. It involves the processes and techniques used to manage the people side of change to achieve the required business outcome, ensuring that changes are implemented smoothly and effectively.

PRINCE2 7 Foundation materials on project management terms and definitions.

NEW QUESTION: 125

How many tasks does the product-based planning technique describe?

- A. Four
- B. One
- C. Two
- D. Three

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 126

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: (SHOW ANSWER)

The purpose of the Directing a Project process in PRINCE2 is to enable the Project Board to exercise overall control over the project while delegating day-to-day management of the project stages to the Project Manager. This ensures that the Project Board can make key decisions and remain accountable for the project's success while not being involved in the lower-level, day-to-day activities. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 127

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference: http://prince2.wiki/Define_roles_and_responsibilities

NEW QUESTION: 128

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Justify the initiation of a project
- B. Enable the Project Board to decide whether or not to authorize the project
- C. Justify the continuing viability of the project
- D. Enable the Project Board to decide whether or not to authorize project closure

Answer: C (LEAVE A REPLY)

NEW QUESTION: 129

Which is shown in a product breakdown structure?

- A. What resources are required to develop the products
- B. In which order the products should be created
- C. Management stages, major products and control points
- D. The major products that are to be developed in a plan

Answer: D (LEAVE A REPLY)

NEW QUESTION: 130

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: B (LEAVE A REPLY)

As part of the recommended risk management procedure in PRINCE2, it is essential to regularly review risk management practices to ensure their effectiveness. This involves evaluating how risks are identified, assessed, and controlled throughout the project lifecycle. References: PRINCE2 Foundation Handbook, Risk Management section.

NEW QUESTION: 131

The senior user needs to understand how user assurance will support the senior user on the project.

- A. Project management team structure
- B. Project plan
- C. Project log
- D. Role descriptions

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 132

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 133

What is documented in the project plan to support the 'manage by exception' principle?

- A. The project's tolerances for cost and time
- B. A project product's quality criteria
- C. The expected project benefits
- D. Activities to mitigate project risks

Answer: A ([LEAVE A REPLY](#))

In support of the 'manage by exception' principle, the Project Plan in PRINCE2 documents the project's tolerances for key variables such as cost, time, quality, scope, risk, and benefit. These tolerances define the limits within which the Project Manager can operate without needing to escalate decisions to the Project Board, facilitating efficient decision-making and control at each level of project management.

PRINCE2 Foundation Manual

NEW QUESTION: 134

Which is a purpose of a Product Description?

- A. Document the level of quality required of a product
- B. Define reporting frequency
- C. Provide the cost tolerance available for individual products
- D. Record the quality checks completed for the End Stage Report

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 135

Which statement about stages is true?

- A. The use of management stages is mandatory
- B. Management stages should be of the same duration
- C. The use of technical stages is mandatory
- D. Management stages are driven by specialist teams

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 136

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

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NEW QUESTION: 137

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- A. Share
- B. Transfer
- C. Avoid
- D. Reduce

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 138

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Project plan
- B. Communication management approach
- C. Quality management approach
- D. Initiation stage plan

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 139

Thea project manager needs to report to the project board on the status of the project's issues. Which management product should the project manager review?

- A. Project log
- B. Project brief
- C. Checkpoint report
- D. Highlight report

Answer: D ([LEAVE A REPLY](#))

The Project Manager should review the Highlight Report to report to the Project Board on the status of the project's issues. The Highlight Report provides a regular summary of the stage status, including progress against the plan and details about any issues or risks, making it the appropriate management product for communicating current issues to the Project Board.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 140

Which is the definition of a requirement?

- A. A need or expectation that has been documented in an approved management product
- B. An event relevant to the project that requires project management consideration
- C. A prediction about future performance made by studying historical data and past patterns
- D. An uncertain event that, should it occur, will have an effect on the project.

Answer: A ([LEAVE A REPLY](#))

A requirement in the context of PRINCE2 is defined as a documented need or expectation that is formally approved and used as a basis for further project development. This documentation typically includes specific details about project scope, expected outcomes, and performance criteria, which are crucial for project planning and execution.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 141

Identify the missing words in the following sentence.

The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

NEW QUESTION: 142

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project assurance

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx

NEW QUESTION: 143

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

Answer: (SHOW ANSWER)

In a programme environment, there might be multiple business cases within a single project, each supporting different parts of the programme's overall goals. This scenario is common when a project is designed to deliver outputs that contribute to several overlapping strategies or objectives within the programme.

References: PRINCE2 Foundation Handbook, Business Case Theme section.

NEW QUESTION: 144

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D ([LEAVE A REPLY](#))

Acceptance criteria should indeed be agreed upon between the customer and the supplier. This ensures that there is a clear, shared understanding of the conditions under which project outputs will be accepted.

Acceptance criteria are detailed and measurable, contrary to being less specific than the customer's quality expectations. They can also be modified if necessary, provided there is agreement from relevant stakeholders. References: PRINCE2 7 Foundation resources and materials.

NEW QUESTION: 145

Which management product is used to record relationships between specialist products?

- A. Issue register
- B. Product status account
- C. Change control approach
- D. Configuration item record

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 146

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Record any identified risks in the Risk Register
- D. Define the project controls

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 147

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 148

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: ([SHOW ANSWER](#))

Reference <http://prince2.wiki/Plans>

NEW QUESTION: 149

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [?] of a project.

- A. management stage
- B. Team Plan
- C. benefit
- D. technical stage

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 150

Which is an objective of the Directing a Project process?

- A. Review and approve a project mandate
- B. Ensure corporate or programme management has an interface to the project
- C. Obtain approval for completed products
- D. Define how risks, issues and changes will be managed

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 151

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

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NEW QUESTION: 152

Which statement about the length of management stages in a project is CORRECT?

- A. A higher level of major risk will require a stage to be longer
- B. Stage length is influenced by project board availability
- C. A higher level of major risk will require a stage to be shorter
- D. Use of management stages represents a time driven control

Answer: B ([LEAVE A REPLY](#))

The length of management stages in a PRINCE2 project can be influenced by the availability of the project board to review and approve key decisions at stage boundaries. This ensures that stages are planned around when decision-makers can participate and provide necessary guidance or approvals. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 153

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation

- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 154

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 155

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Issue Register
- B. Risk Register
- C. Off-specifications
- D. Follow-on action recommendations

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 156

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Project Brief
- C. Project Product Description
- D. Communication Management Strategy

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 157

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. All levels of management
- B. Only corporate or programme management
- C. Only the Project Manager
- D. Only the Project Board

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 158

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

NEW QUESTION: 159

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

Answer: B ([LEAVE A REPLY](#))

During the 'Initiating a Project' process in PRINCE2, it is the responsibility of the project board to specify the required level of management control. This includes defining how the project will be managed, monitored, and controlled throughout its lifecycle. The project board ensures that the project remains viable and that management decisions are made with the appropriate level of oversight.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 160

Which two roles are linked by the Managing Product Delivery process?

- A. Project Manager and TeamManager
- B. Team Manager and external supplier
- C. Corporate or programme management and Project Board
- D. Project Board and Project Manager

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 161

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

Answer: A ([LEAVE A REPLY](#))

The 'Managing Product Delivery' process in PRINCE2 achieves its purpose by ensuring that the work required to deliver the project's products is agreed upon and conforms to the defined requirements. This process manages the link between the project manager and the team members by agreeing on assignments, ensuring that planned products are delivered to specifications, and that work progresses as planned.

References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 162

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. Product Status Account
- B. End Project Report
- C. Checkpoint Report
- D. End Stage Report

Answer: [\(SHOW ANSWER\)](#)

NEW QUESTION: 163

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Answer: B [\(LEAVE A REPLY\)](#)

Section: Volume A

NEW QUESTION: 164

Which plan should only be produced if the project is large and complex enough?

- A. Project plan
- B. Stags plan
- C. Team plan
- D. Exception plan

Answer: C [\(LEAVE A REPLY\)](#)

In PRINCE2, a Team Plan is a type of plan that might only be produced for very large or complex projects. It is typically more detailed and is specifically designed to manage a segment of the project within a certain team or group. This plan provides detailed guidance on the delivery of the products assigned to the team within the constraints set by the Stage Plan. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 165

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: C [\(LEAVE A REPLY\)](#)

Section: Volume B

NEW QUESTION: 166

Which are advantages of a clear end to a project?

1. No further costs will be incurred by the project
2. Project products will be transferred to operations and support
3. All benefits will have been achieved
4. The project brief will be re-baselined

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Closing_a_Project

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NEW QUESTION: 167

Which is a purpose of the business case theme?

A. To identify which role is responsible for producing the business case

B. To identify the project's outputs

C. To establish the controls to manage changes that may impact the project benefits

D. To establish a viable investment proposition

Answer: (SHOW ANSWER)

Section: Volume B

Explanation

Explanation/Reference:

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 168

When developing a business case, the project manager reviewed the end project report from and previous similar project that stated had been underestimated on the project.

Which principle is being applied by the project manager when reviewing this information?

A. Learn from experience

B. Tailor to Suit the project

C. Manage by stages

D. Ensure continued business justification

Answer: (SHOW ANSWER)

The principle of 'Learn from experience' in PRINCE2 mandates that project teams should continuously use previous lessons to improve the outcomes of current and future projects. By reviewing end project reports from similar past projects to understand and correct underestimations, the project manager is directly applying this principle to refine and optimize project planning and execution.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 169

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

Answer: B (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 170

Which process is used by the project board to respond to an exception report?

- A. Managing a stage boundary
- B. Controlling a stage
- C. Directing a project
- D. Managing product delivery

Answer: C (LEAVE A REPLY)

NEW QUESTION: 171

Which document should record the agreed amount of risk budget for a project?

- A. Risk Management Strategy
- B. Project Brief
- C. Risk Register
- D. Project Plan

Answer: D (LEAVE A REPLY)

NEW QUESTION: 172

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C (LEAVE A REPLY)

According to the 'continued business justification' principle in PRINCE2, a justifiable reason for a project is required before any work to start the project begins. This ensures that projects are initiated only when there is a clear business need, aligned with organizational objectives, and there is an expectation of value creation. The business case is developed during the initial stages of the project and is maintained and reviewed throughout the project lifecycle. References: PRINCE2 Foundation Manual

NEW QUESTION: 173

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Answer: B ([LEAVE A REPLY](#))

During the Starting up a Project process, one of the key activities is to create role descriptions for the project management team. This ensures that everyone involved understands their responsibilities and the expectations placed upon them before the project commences. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 174

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. How the project has progressed against its plans
- C. What will be used to record the effectiveness of the project's approaches
- D. The suitability of the project management team structure

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 175

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Answer: D ([LEAVE A REPLY](#))

The purpose of a Project Brief in PRINCE2 is to provide a solid basis for the initiation of the project. The Project Brief includes the outline of the project's objectives, scope, constraints, and assumptions. It is developed during the 'Starting up a Project' process and is used to ensure that a clear, concise, and feasible plan is proposed before the project is formally initiated.

PRINCE2 7 Foundation resources and materials.

NEW QUESTION: 176

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: ([SHOW ANSWER](#))

The purpose of a Quality Register in PRINCE2 is to provide a detailed record of all quality activities that are planned and carried out over the course of the project. It includes information such as who will perform the quality check, what standards must be met, and the status and outcome of these quality activities. This ensures that each product meets its defined quality criteria before being deemed complete.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 177

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 178

When developing a business case, the project manager reviewed the end project report from & previous similar project that stated had been underestimated on the project.

Which principle is being applied by the project manager when reviewing this information?

- A. Learn from experience
- B. Tailor ta Suit the project
- C. Manage by stages
- D. Ensure continued business justification

Answer: ([SHOW ANSWER](#))

The principle of 'Learn from experience' in PRINCE2 mandates that project teams should continuously use previous lessons to improve the outcomes of current and future projects. By reviewing end project reports from similar past projects to understand and correct underestimations, the project manager is directly applying this principle to refine and optimize project planning and execution. References: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 179

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project

D. To identify the number of work packages required

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 180

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 181

What is an off-specification?

- A. A quality tolerance
- B. A new requirement
- C. A type of issue
- D. A major risk

Answer: C ([LEAVE A REPLY](#))

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NEW QUESTION: 182

What is a purpose of the communication management approach?

- A. To document the target organizational state required for the project to meet its objectives
- B. To document how to use financial incentives to motivate project team members
- C. To document the responsibilities of project team members for testing whether products are acceptable to users
- D. To document how the project team should control its interaction with stakeholders

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 183

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

Answer: D ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION: 184

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: C ([LEAVE A REPLY](#))

The Plans theme in PRINCE2 estimates the cost of delivering the project. This theme involves the preparation and maintenance of the necessary schedules and budgets to control the project, including outlining how, when, and by whom the project's products will be delivered and at what cost. References: PRINCE2 7 Foundation handbook and documents.

NEW QUESTION: 185

Which should be provided by a project mandate?

- A. Initiation Stage Plan
- B. Detailed Business Case
- C. Stage tolerances
- D. Terms of reference

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 186

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION: 187

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives

- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

Answer: (SHOW ANSWER)

One advantage of applying the 'manage by stages' principle in PRINCE2 is that the project is broken down into manageable stages, providing decision points (stage boundaries). This helps in maintaining control by providing opportunities to review and, if necessary, adjust the project's direction and ensure it does not run on in an uncontrolled manner. References: PRINCE2 Foundation Manual

NEW QUESTION: 188

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Answer: B (LEAVE A REPLY)

The Organization theme does not include defining the level of tolerance for each level of the project management team. Tolerance levels are typically set within the Plans theme, which deals with how the project is structured in terms of stages and the delegation of authority within those tolerances. The Organization theme primarily focuses on defining roles and responsibilities. References: PRINCE2 Foundation official study guide and materials.

NEW QUESTION: 189

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 190

Which is a purpose of a lessons log?

- A. To record any lessons that are raised in checkpoint reports
- B. To document that corrective action is being taken
- C. To escalate lessons to the project board
- D. To raise improvements with project assurance

Answer: A (LEAVE A REPLY)

The lessons log in PRINCE2 is used to record any lessons that can potentially improve future projects or stages. These lessons often originate from experiences documented in checkpoint reports, among other sources. References: PRINCE2 Foundation Handbook, Lessons Log section.

NEW QUESTION: 191

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: (SHOW ANSWER)

This statement is not true as the purpose of the Initiating a Project process. The correct purpose of this process is to ensure that there are solid foundations for the project, usually after the project has already been decided as worthwhile and approved for initiation. The decision to initiate a project is typically made before the Initiating a Project process. References: PRINCE2 Foundation official documentation and study materials.

NEW QUESTION: 192

When is a work breakdown structure MOST useful?

- A. When there are multiple work packages with a mix of internal and external resources
- B. in a simple project with one work package for the work of a small team
- C. When establishing a change authority aligned to project tolerances
- D. When assuring business, user and supplier aspects of project performance

Answer: A (LEAVE A REPLY)

A Work Breakdown Structure (WBS) is most useful when managing projects with multiple work packages that involve a combination of internal and external resources. The WBS helps in organizing and defining the total scope of the project by breaking down the project deliverables into smaller, more manageable components, facilitating better planning, allocation, and control of resources.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 193

Which statement describes a purpose of the 'starting up a project' process?

- A. To appoint people to the major roles in the project management team
- B. To agree how a team manager will report progress
- C. To provide Information so that the business can understand the cost of delivering the project
- D. To provide management control Listen the project manager and the team managers

Answer: A (LEAVE A REPLY)

The purpose of the 'Starting up a Project' process is primarily to appoint people to the major roles within the project management team. This process ensures that the right people are in place with clear responsibilities before the project kicks off, facilitating effective planning and execution from the outset. References: PRINCE2 7 Foundation manual and the 'Starting up a Project' process documentation.

NEW QUESTION: 194

Which role is responsible for focusing on the safety and well-being of the project team?

- A. Project executive
- B. Project board
- C. Project manager
- D. Team manager

Answer: D ([LEAVE A REPLY](#))

In the PRINCE2 framework, the team manager is the role primarily responsible for the welfare, including the safety and well-being, of the project team. This role involves managing the team environment and ensuring that team members are supported throughout the project's lifecycle. References: PRINCE2 7 Foundation guide and resources detailing project roles and responsibilities.

NEW QUESTION: 195

Which is a purpose of a Risk Register?

- A. Capture issues which are impacting on the delivery of the project objectives
- B. Record how risk management activities will be undertaken on the project
- C. Capture risks that may occur during the project
- D. Record the risk tolerance for the project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 196

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: (SHOW ANSWER)

PRINCE2 mandates the use of management stages in project management. These stages are critical control points used by the Project Board to review progress, assess risks, and make decisions about the project's future. This structure allows for regular monitoring and controlling of the project by breaking it down into manageable sections. References: PRINCE2 Foundation official documentation and study materials.

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NEW QUESTION: 197

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy

- B. Highlight Report
- C. Project Brief
- D. Checkpoint Report

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 198

According to the 'manage by exception' principle, which aspect of performance sets limits against the cost of aggregated threats?

- A. Risk
- B. Scope
- C. Quality
- D. Cost

Answer: D ([LEAVE A REPLY](#))

The principle of 'manage by exception' in PRINCE2 involves setting limits on delegated authority concerning time, cost, quality, scope, risk, and benefits. Here, the aspect of performance that sets limits against the cost of aggregated threats is "Cost". This includes setting tolerances for what can be considered acceptable deviations from the plan before an issue needs to be escalated to a higher authority. Managing by exception helps in efficient use of management time and focuses on deviations that might affect the project's success. (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 199

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: ([SHOW ANSWER](#)**)**

Explanation

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION: 200

Which process provides information for the project board to review an updated project plan?

- A. Initiating a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Directing a project

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 201

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager

- B. Executive
- C. Senior user
- D. Senior supplier

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 202

Which is a purpose of a Project Product Description?

- A. Provide the initial project budget to be refined in the Business Case
- B. Document the project mandate and gain approval for the project from the Project Board
- C. Form part of the Work Package for the project product
- D. Define the quality required of the project's product

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 203

Identify the missing words in the following sentence.

At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Follow-on action recommendations
- B. Quality Management Strategy
- C. Stage Plan
- D. Communication Management Strategy

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 204

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: C ([LEAVE A REPLY](#))

The purpose of a Quality Register in PRINCE2 is to detail the number and type of quality activities to be conducted. This register records all planned and completed quality activities, including details about each quality check, such as who will perform it, when, and with what result. This helps ensure all required quality reviews, tests, and evaluations are organized and tracked throughout the project.

PRINCE2 7 Foundation resources and study materials.

NEW QUESTION: 205

Identify the missing words in the following sentence.

The 'starting up a project' process is triggered when a [?] is available.

- A. work package

- B. stage plan
- C. project business case
- D. project mandate

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 206

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 207

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Manage_by_stages

NEW QUESTION: 208

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Answer: D ([LEAVE A REPLY](#))

The authorization to deliver the project's products is given during the Directing a Project process. This process involves the Project Board's decision-making responsibilities, including granting permission to proceed with the project after the initiation phase and authorizing the delivery of stages as the project progresses.

References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 209

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable

- C. has responsibility
- D. decides who is responsible

Answer: C ([LEAVE A REPLY](#))

The correct phrase that completes the sentence is "The project manager has responsibility for day-to-day management of the project." This highlights the project manager's role in overseeing the project's daily operations, ensuring that project activities align with the overall plan and objectives. References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 210

Which TWO are objectives of the closing a project: process?

1. To ensure the benefit reviews enable the project benefits to be confirmed
2. To update the business case so that the project board can decide whether to continue with the project
3. To ensure that the project team deliver the products to quality expectations
4. To hand over any open threats to operations

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

The objectives of the 'Closing a Project' process in PRINCE2 include ensuring that provisions are made for ongoing benefit realization reviews (objective 1) and handing over any ongoing issues, including unresolved risks or threats, to operational maintenance or support teams (objective 4). This process is about wrapping up the project cleanly, ensuring that all project objectives related to closure are met, and preparing for the sustained realization of benefits post-project.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 211

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: (SHOW ANSWER)

Section: Volume A

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NEW QUESTION: 212

Which is NOT a true statement about the Managing a Stage Boundary process?

- A. It is used to create an Exception Plan if requested by the Project Board
- B. It is executed at, or close to, the end of each management stage, except the final one
- C. It provides sufficient information for the Project Board to review the success of the current stage
- D. It provides a fixed point at which acceptance of the project product is confirmed

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 213

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION: 214

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 215

Which is a purpose of the Plans theme?

- A. Understand whether the targets are achievable
- B. Identify, assess and control any potential changes to the baseline
- C. Assess and control uncertainty
- D. Establish the project's structure of accountability

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 216

Which are characteristics of stakeholders?

1. They are often affected by the project
2. They agree with every project objective
3. They are only/always external to the corporate organization
4. They typically interact with the project

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION: 217

Which is a purpose of the quality theme?

A. To check that the project is viable and achievable

B. To ensure that the project outputs are agreed

C. To ensure that formal issues are recorded

D. To enable the project to be managed according to plan

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 218

To meet the minimum requirements for applying the progress theme, what must be considered?

A. How lessons will be learned

B. How time-driven reports will be produced

C. Which management products will be baselined

D. Who is responsible for reporting on progress

Answer: B ([LEAVE A REPLY](#))

Reference <http://prince2.wiki/Themes>

NEW QUESTION: 219

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. Work Package cost tolerance

B. product cost tolerance

C. stage cost tolerance

D. project cost tolerance

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 220

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

Answer: A (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 221

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

Answer: B (LEAVE A REPLY)

A minimum requirement for applying the Plans theme in PRINCE2 is that team managers in the project must prepare team plans. This ensures that each part of the project controlled by a team manager is adequately planned in line with the overall project plan and stage plans. These team plans provide detailed guidance on how products will be delivered within the constraints set by the project management. References: PRINCE2 7 Foundation resources and study materials.

NEW QUESTION: 222

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. Four stages: to start, to initiate, to deliver and to close the project
- C. One stage: to cover the whole project
- D. Three stages: to initiate, to deliver and to close the project

Answer: A (LEAVE A REPLY)

NEW QUESTION: 223

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

Answer: C (LEAVE A REPLY)

Explanation/Reference:

Reference <https://mplaza.pm/prince2-quality-register-template/>

NEW QUESTION: 224

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Directing_a_Project

NEW QUESTION: 225

Which is one of the six aspects of project performance that needs to be managed?

- A. Risk
- B. Security
- C. Progress
- D. Change

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 226

Which is a responsibility of a risk owner?

- A. Manage, monitor and control all aspects of an assigned risk
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Identify risks to the project that might occur in their department
- D. Determine project risk appetite

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 227

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

Answer: ([SHOW ANSWER](#)**)**

The Project Board should refer to corporate or programme management for decisions when it is forecast that the project level tolerance will be exceeded. This scenario typically triggers an exception process as the

predefined tolerances are fundamental limits within which the Project Board allows the Project Manager to manage the project. References: PRINCE2 Foundation official study guide and materials.

NEW QUESTION: 228

Which is a recommended quality review team role?

- A. Project Manager
- B. Administrator
- C. Project Support
- D. Assurance

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 229

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

Answer: ([SHOW ANSWER](#))

Explanation

Reference

http://prince2.wiki/Organization#Three_Project_Interests

NEW QUESTION: 230

Why does PRINCE2 recommend three different levels of plans?

- A. To match the different aspects of the product-based planning technique
- B. To cover initiation, specialist work and exception situations
- C. To provide appropriate detail to each of the different levels of management within the project
- D. As an allowance for initiation, product delivery and project closure

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 231

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Initiation Stage Plan
- C. Project Product Description
- D. Project Plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 232

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. the risk owner
- B. Project Assurance
- C. Project Support
- D. the risk actionee

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 233

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Answer: A ([LEAVE A REPLY](#))

Effective issue and change control within a PRINCE2 project relies heavily on a configuration management system. This system tracks all items of the project, including their versions and changes, allowing for controlled changes and ensuring that all items are identified, accounted for, and monitored throughout the project. References: PRINCE2 Foundation official study guide and online resources.

NEW QUESTION: 234

What takes place during the Closing a Project process?

- A. The project closure notification is reviewed and approved
- B. The post-project benefits reviews are performed
- C. An End Stage Report is prepared for the final stage
- D. Ownership of the project's products is transferred to the customer

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 235

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Manager
- C. Project Assurance
- D. Project Support

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 236

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 237

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A ([LEAVE A REPLY](#))

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION: 238

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 239

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

Answer: A ([LEAVE A REPLY](#))

The goal of the 'implement' step within the recommended risk management procedure in PRINCE2 is to prepare specific management responses to the identified risks. This involves developing strategies to enhance opportunities and reduce threats to the project's objectives, ensuring that appropriate responses are ready for implementation.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 240

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 241

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

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NEW QUESTION: 242

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

Answer: D (LEAVE A REPLY)

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

NEW QUESTION: 243

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Answer: (SHOW ANSWER)

The purpose of the Business Case theme in PRINCE2 is to establish a viable investment proposition. It justifies the investment in the project through an ongoing assessment of benefits, costs, and risks, ensuring that the project remains desirable, viable, and achievable throughout its life. References: PRINCE2 7

Foundation Source: PRINCE2 Foundation handbook and online resources

NEW QUESTION: 244

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize project closure
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize the project
- D. Justify the initiation of a project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 245

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the scope, timing and ownership of the benefit reviews required
- B. Describe how to measure and confirm any benefits that are to be realised after the project is closed
- C. Describe how to measure the performance of the project's products in operational use
- D. Define the period over which the cost-benefit analysis will be based

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 246

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Quality#The_Quality_Register

NEW QUESTION: 247

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

Answer: (SHOW ANSWER)

To meet the minimum requirements when applying the change theme in PRINCE2, it is necessary to maintain records of the decisions made on all issues. This includes documenting how each issue was addressed and any subsequent changes made to project plans or products. This record-keeping is crucial for traceability, accountability, and ensuring that decisions are aligned with project objectives and governance. References: PRINCE2 Foundation Manual

NEW QUESTION: 248

What does qualitative analysis of a risk assess, as a minimum?

- A. How soon each risk might occur
- B. The fallback plan for each risk
- C. The likelihood and the effect of each risk on objectives
- D. The speed with which the effect of each risk will be felt

Answer: (SHOW ANSWER)

Qualitative analysis of a risk in PRINCE2 assesses, at a minimum, the likelihood of each risk occurring and its potential impact on project objectives. This analysis helps in prioritizing risks based on their severity and likelihood, which is crucial for effective risk management and decision-making about risk responses. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 249

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D (LEAVE A REPLY)

Project Assurance in PRINCE2 is focused on the project's adherence to standards and procedures within the project environment, providing a project-level view of compliance. In contrast, Quality Assurance is an organizational level function that oversees compliance across all projects and operations, ensuring that the entire organization follows the prescribed standards. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 250

How is a Benefits Review Plan used in the Closing a Project process?

- A. To gain approval for the post-project activities and transfer responsibility to corporate or programme management
- B. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- C. To capture the baseline measures against which to assess benefits
- D. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews

Answer: B (LEAVE A REPLY)

NEW QUESTION: 251

What is the change authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

Answer: D ([LEAVE A REPLY](#))

The role of the change authority in PRINCE2 is to authorize changes within the project that do not exceed a predefined budget. This role is designated to ensure that any change proposals are evaluated and approved without exceeding the allocated budget for changes, thereby maintaining control over project costs and scope. References: PRINCE2 Foundation Manual

NEW QUESTION: 252

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Answer: ([SHOW ANSWER](#)**)**

Section: Volume B

NEW QUESTION: 253

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Answer: ([SHOW ANSWER](#)**)**

In the PRINCE2 framework, a type of issue that can commonly occur is a request for change. This refers to a proposal for a change or modification to any aspect of the project, which may involve changes to the project's baseline aspects such as scope, product descriptions, quality criteria, or timeframes. References: PRINCE2 Foundation Training Manual, PRINCE2 official website

NEW QUESTION: 254

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the change authority
- D. the project manager

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 255

Which is a purpose of the Risk theme?

- A. Establish a cost-effective procedure to identify, assess and control uncertainty
- B. Establish mechanisms to manage risks at the corporate or programme level of an organization
- C. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- D. Establish mechanisms to control any unacceptable deviations from plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 256

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference http://prince2.wiki/Risk#Risk_Budget

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NEW QUESTION: 257

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Costs
- B. Scope
- C. Risk
- D. Timescale

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 258

When should the Project Board refer to corporate or programme management for a decision?

- A. The Senior Supplier or Senior User needs to be changed
- B. It is forecast that project level tolerance will be exceeded
- C. Any request for change needs to be approved
- D. The stage requires resources

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 259

Which statement about the Directing a Project process is true?

- A. Covers the day-to-day activities of the Project Manager
- B. Ensures there are regular progress meetings
- C. Provides a mechanism for the Project Board to assure that there is continued business justification
- D. Begins on completion of the Initiating a Project process

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 260

Which is a description of a purpose of the communication management approach?

- A. To document for stakeholders the future business required to meet project objectives
- B. To document how the project team should control its interactions with stakeholders
- C. To document how to use financial incentives to motivate project team members
- D. To document the responsibilities of project team members for testing whether products are acceptable to users

Answer: B ([LEAVE A REPLY](#))

The purpose of the 'communication management approach' is to document how the project team will control and manage its interactions with stakeholders. This includes detailing the methods and frequency of communication to ensure all parties are appropriately informed and engaged throughout the project lifecycle. PRINCE2 7 Foundation guide on communication management.

NEW QUESTION: 261

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

- A. change, quality, risk,
- B. benefits, change, quality,
- C. benefits, quality, risk,
- D. benefits, change, risk,

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 262

Which is part of quality control?

- A. Produce quality records to show that the planned quality activities have been carried out
- B. Define the quality responsibilities of those involved in the production of the products
- C. Maintain the corporate organization's quality management system
- D. Document the project's acceptance criteria in the Project Product Description

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 263

In which step of the risk management' technique should the organization's environment be considered?

- A. Identity
- B. Assess
- C. Plan
- D. Implement

Answer: A ([LEAVE A REPLY](#))

In the 'risk management' technique within PRINCE2, considering the organization's environment is essential during the 'Identify' step. This phase involves understanding the context in which the project operates, including external and internal factors that could affect the project. This context is crucial for identifying potential risks that could impact the project's objectives.

PRINCE2 7 Foundation resources on risk management technique.

NEW QUESTION: 264

Which is a purpose of the Managing a Stage Boundary process?

- A. Approve the next Stage Plan
- B. Provide the Project Board with sufficient information for approving the next stage
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 265

What is the result of the change derived from using the project's product?

- A. Benefit
- B. Dis-benefit
- C. Outcome
- D. Output

Answer: ([SHOW ANSWER](#))

The result of the change derived from using the project's product is referred to as the 'outcome'. An outcome is the effect of the change, typically a new capability that the project's outputs enable within the organization.

This differs from outputs (which are tangible deliverables of the project) and benefits (which are the measurable improvements resulting from an outcome).

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 266

Which term is defined as being achieved as a result of the activities undertaken to facilitate the change?

- A. Outcome
- B. Benefit
- C. output
- D. Request for change

Answer: A ([LEAVE A REPLY](#))

In PRINCE2, an 'outcome' is defined as the result achieved by the project after implementing changes through its activities. Outcomes are the new states enabled by the project's outputs, differing from benefits in that they are not necessarily quantified as improvements until later evaluated as such.

PRINCE2 7 Foundation documentation on project outputs, outcomes, and benefits.

NEW QUESTION: 267

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Directing a Project
- B. Closing a Project
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 268

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Answer: A ([LEAVE A REPLY](#))

A minimum requirement for applying the Quality theme is to use lessons learned to inform quality planning. This ensures that insights gained from past projects or earlier phases of the current project are used to improve quality management practices throughout the project's lifecycle. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 269

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a temporary
- B. a corporate
- C. a technical
- D. an external

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 270

Which is a purpose of the Initiating a Project process?

- A. Decide on the project approach
- B. Establish solid foundations for a project
- C. Decide if it is worthwhile to initiate a project
- D. Identify the number of Work Packages required

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 271

Identify the missing word(s) in the following sentence.

During a quality review meeting [?] any identified defects.

- A. the agreed actions should be recorded for
- B. a solution should be designed for
- C. an issue should be created for
- D. the chair will approve the solution to

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 272

Which is a purpose of the Directing a Project process?

- A. Ensure that work on products allocated to the team is authorized and agreed
- B. Control the day-to-day running of the project
- C. Create and authorize the project mandate
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 273

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION: 274

What is the first task of product-based planning?

- A. Write the Project Product Description
- B. Create the product breakdown structure
- C. Produce the Initiation Stage Plan

D. Identify dependencies

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 275

The project manager needs to define key information so that the project board can decide whether to proceed with planning the project in more detail.

In which process should the project manager define this information?

A. Starting up a project

B. Initiating a project

C. Directing a project

D. Managing a stage boundary

Answer: ([SHOW ANSWER](#))

During the 'Initiating a Project' process, the project manager develops key information, including the detailed Project Initiation Documentation (PID), which enables the project board to decide whether to proceed with the project. This information outlines the approach, plans, and controls that will govern the project, providing a foundation for detailed planning and informed decision-making by the project board. References: PRINCE2 7 Foundation materials on the 'Initiating a Project' process.

NEW QUESTION: 276

Which of the following describes a use of a Configuration Item Record?

A. Record the change in a product's status

B. Identify the techniques and procedures required within the Work Package

C. Record the reporting requirements for the Work Package

D. Define the identification scheme to be applied to the project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 277

Which should be provided by corporate or programme management before the Starting up a Project process commences?

A. Authority to initiate a project

B. The Project Initiation Documentation

C. A Project Brief

D. Sufficient information to identify the prospective Executive

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 278

Which statement about stages is true?

A. Management stages should be of the same duration

B. Management stages are driven by specialist teams

C. The use of management stages is mandatory

D. The use of technical stages is mandatory

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 279

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: ([SHOW ANSWER](#))

Part of quality control within PRINCE2 involves undertaking quality reviews. These reviews are essential for ensuring that the project's outputs meet the required quality standards and are fit for purpose, aligning with the defined quality criteria set out in the product descriptions. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 280

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C ([LEAVE A REPLY](#))

The Plans theme in PRINCE2 is responsible for estimating the cost of delivering the project. This theme involves the development of plans that outline how, when, and by whom the project's objectives are to be achieved, including the necessary resources and associated costs. References: PRINCE2 Foundation official documentation and study materials.

NEW QUESTION: 281

Which TWO are objectives of the 'controlling a stage process'?

- 1. To focus attention on achieving Work Within) the agreed tolerances
- 2. To create follow on action recommendations for all open issues and risks
- 3. To understand how the quality required will be achieved
- 4. To ensure that the stage's products meet-agreed quality expectations

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

The objectives of the 'Controlling a Stage' process in PRINCE2 include focusing on the completion of work within agreed tolerances and ensuring that all stage products meet the agreed quality expectations. These objectives are central to maintaining control over the stage and ensuring that the project delivers outputs that

are fit for purpose. References: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 282

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 283

Which is a true statement about time-driven controls?

- A. Time-driven controls take place when specific events happen
- B. An Exception Report is a time-driven control
- C. Time-driven controls are produced at the end of a stage
- D. Time-driven controls are used for monitoring the progress of Work Packages and management stages

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 284

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 285

Which is a purpose of the Closing a Project process?

- A. Delegate day-to-day management of the end of the project to the Project Manager
- B. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- C. Confirm that all benefits defined in the Business Case have been achieved
- D. Authorize the final stage of the project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 286

Which statement applies to Stage Plans?

- A. Provide a baseline against which the Project Board monitor overall progress
- B. Always have the same duration as the Project Plan

- C. Are produced at the same time as the Project Initiation Documentation
- D. Assist the Project Manager in the day-to-day running and control of the project

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 287

How does product-based planning help to determine the project approach?

- A. By Identifying the outputs that the project trust deliver
- B. By planning in detail how to deliver the outputs over a more predictable time scale
- C. By managing constraints to the planned completion date for the project
- D. By dividing the delivery of the project's outputs into stages which do not overlap

Answer: ([SHOW ANSWER](#))

Product-based planning in PRINCE2 focuses on defining and understanding the project's outputs or products. This method helps in determining the project's approach by clarifying what products must be delivered, thus guiding the planning of activities and resources needed to create these products. It ensures that the project's structure and execution strategy are aligned with delivering tangible, well-defined outcomes. PRINCE2 7 Foundation resources on product-based planning.

NEW QUESTION: 288

Which action should the project manager take during the 'assessing issues' step?

- A. Consider the impact of alternative options for resolution
- B. Gain project board feedback on the Issue priority
- C. Determine the initial priority of the issue that has been raised
- D. Create an exception plan for project board approval

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 289

Which is a valid statement about the Project Support role?

- A. Can be performed by the Project Manager
- B. Can be combined with the Project Assurance role
- C. Is an optional role for a PRINCE2 project
- D. Produces Checkpoint Reports for the Project Manager

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 290

What is the purpose of the 'Progress' practice?

- A. To review whether the use of the products is likely to lead to the expected benefits
- B. To define the roles and responsibilities for monitoring progress
- C. To measure actual achievements against the planned time and cost targets for the project
- D. To control events that could have a positive or negative effect on project objectives

Answer: C ([LEAVE A REPLY](#))

The purpose of the 'Progress' practice in PRINCE2 is to provide a mechanism to monitor and compare the actual project progress against the planned objectives, particularly in terms of time and cost. This monitoring helps in identifying any deviations from the plan and facilitates timely corrective actions to keep the project on track.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 291

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Answer: B ([LEAVE A REPLY](#))

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

NEW QUESTION: 292

Which is NOT a type of issue?

- A. An off-specification
- B. A constraint
- C. A request for change
- D. A problem/concern

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 293

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Answer: B ([LEAVE A REPLY](#))

Topic 2, Volume B

NEW QUESTION: 294

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

Reference <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

NEW QUESTION: 295

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Write an Exception Report

B. Raise an off-specification

C. Amend the Work Package

D. Raise a request for change

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 296

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION: 297

Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board

- B.** Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization
- C.** Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- D.** Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 298

Which is an objective of the 'starting up a project' process?

- A.** To approve the initiation stage
- B.** To select the project mandate
- C.** To define the project quality management approach
- D.** To appoint the project management team

Answer: D ([LEAVE A REPLY](#))

One of the objectives of the 'Starting up a Project' process in PRINCE2 is to appoint the project management team. This step ensures that the necessary leadership and management roles are filled with competent individuals who can plan, oversee, and execute the project effectively from its initiation through to closure.

References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 299

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

- A.** 1 and 2
- B.** 2 and 3
- C.** 3 and 4
- D.** 1 and 4

Answer: ([SHOW ANSWER](#))

The benefits of using PRINCE2 include promoting learning and continuous improvement, and its ability to be applied to any type of project. PRINCE2 provides a flexible methodology that encourages iterative learning from both current and past projects while being adaptable to various industries and project sizes.

References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 300

Which product documents the information needed to demonstrate continued business justification?

- A.** Business Case
- B.** Communication Management Strategy
- C.** Project Product Description

D. Quality Management Strategy

Answer: (SHOW ANSWER)

The Business Case in PRINCE2 documents the information needed to establish and maintain a project's continued business justification. It includes details on the expected benefits, costs, risks, and the rationale for the project, providing a basis to judge whether the project remains viable. References: PRINCE2 Foundation official guide and study material.

NEW QUESTION: 301

Which should be funded by a change budget?

- A.** Change Authority
- B.** Handover activities
- C.** Increase in agreed scope
- D.** Initiation stage

Answer: C (LEAVE A REPLY)

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NEW QUESTION: 302

In which process should the specified quality methods be used to prove that a product meets its quality criteria?

- A.** Managing product delivery
- B.** controlling a stage
- C.** Managing a stage boundary
- D.** closing a project

Answer: A (LEAVE A REPLY)

The 'Managing Product Delivery' process in PRINCE2 is where the specified quality methods are applied to ensure that a product meets its quality criteria. This process focuses on the acceptance, execution, and delivery of the project's products, ensuring that they are produced to the defined quality standards as part of the overall project delivery.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 303

The project manager has proposed that a request for change be implemented, but the change authority has asked for more information.

In which step of the 'issue management technique should the change authority request this information?

- A. Deciding on changes
- B. Implementing changes
- C. Assessing issues
- D. Capturing issues

Answer: [\(SHOW ANSWER\)](#)

When the change authority asks for more information regarding a proposed change, this occurs during the 'Assessing issues' step of the 'issue management technique' in PRINCE2. This step involves evaluating the impact and implications of issues or changes, including requesting additional information necessary to make informed decisions. References: PRINCE2 7 Foundation resources on issue and change management.

NEW QUESTION: 304

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Learn from experience
- B. Manage by stages
- C. Manage by exception
- D. Continued business justification

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 305

Which is a purpose of a Project Product Description?

- A. Shows the dependencies between the project's products to aid planning
- B. Provides a list of all the products to be delivered by the project
- C. Defines what the project must deliver in order to gain acceptance
- D. Records the costs and timescales for delivery of the project's final product

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 306

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Answer: [C \(LEAVE A REPLY\)](#)

The risk response type "Exploit" is specifically designed to ensure that the opportunity is realized. This response is proactive and aims at making changes to exploit the opportunity fully, which aligns with managing opportunities within PRINCE2 risk management. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 307

Which level of management sets the project level tolerances?

- A. Project board

- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Manage_by_exception

NEW QUESTION: 308

Identify the missing words in the following sentence.

The 'starting up a project' process is triggered when a [?] is available.

- A. project business case
- B. project mandate
- C. stage plan
- D. work package

Answer: (SHOW ANSWER)

The 'Starting up a Project' process in PRINCE2 is typically triggered when a project mandate is available.

The project mandate provides the basic information necessary to define whether there is sufficient justification to proceed with the project's setup.

PRINCE2 Foundation Manual

NEW QUESTION: 309

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION: 310

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

Answer: (SHOW ANSWER)

To meet the minimum requirements for applying the Change Theme in PRINCE2, it is essential to maintain detailed records of all decisions taken on issues. This documentation supports the governance of changes, ensuring that all changes and their impacts are managed transparently and effectively throughout the project. References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 311

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C ([LEAVE A REPLY](#))

Reference:

http://prince2.wiki/Continued_business_justification

NEW QUESTION: 312

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A ([LEAVE A REPLY](#))

The risk response type that is applied on a pain/gain basis is 'Share'. Sharing involves partnering with others to share the impact of the risk. This is often used for both threats and opportunities where sharing the risk can enhance the capability to capitalize on the opportunity or mitigate the threat, with potential gains or savings being distributed according to an agreed formula. References: PRINCE2 7 Foundation handbook and documents.

NEW QUESTION: 313

In which step of the risk management' technique should the organization's environment be considered?

- A. Identity
- B. Assess
- C. Plan
- D. Implement

Answer: ([SHOW ANSWER](#))

In the 'risk management' technique within PRINCE2, considering the organization's environment is essential during the 'Identify' step. This phase involves understanding the context in which the project operates, including external and internal factors that could affect the project. This context is crucial for identifying potential risks that could impact the project's objectives. References: PRINCE2 7 Foundation resources on risk management technique.

NEW QUESTION: 314

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Answer: [\(SHOW ANSWER\)](#)

The purpose of the Risk theme in PRINCE2 is to establish a cost-effective procedure to identify, assess, and control uncertainties or risks. This ensures that the project can cope with risks effectively. The Risk theme supports decision-making by improving the understanding of risks and their likely impact on achieving the project's objectives.

PRINCE2 7 Foundation resources and study materials.

NEW QUESTION: 315

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: [B \(LEAVE A REPLY\)](#)

The Communication Management Strategy is used in PRINCE2 to maintain a record of stakeholders who have an interest in the project and their information requirements. This document outlines how and when stakeholders will be kept informed about the project's progress and any issues that may arise. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 316

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Answer: [A \(LEAVE A REPLY\)](#)

The purpose of a Risk Register in PRINCE2 is to capture all the risks that may impact the project throughout its duration. It serves as a tool to document the details of each identified risk, including their nature, potential impact, and proposed responses. This register is continuously updated as new risks are identified and as existing risks evolve or are resolved. References: PRINCE2 7 Foundation handbook and official documents.

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NEW QUESTION: 317

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

Answer: D (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 318

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

Answer: (SHOW ANSWER)

Explanation/Reference:

Reference <http://prince2.wikidot.com/senior-supplier>

NEW QUESTION: 319

Which is a feature of an effective project team?

- A. It should rely on the team sitting together in order to easily build effective working relationships
- B. It should consist of people with a wide range of skills, abilities and viewpoints
- C. It should plan and control effective communications with the project's stakeholders
- D. It should consist of full-time team members who can focus attention on the project's needs

Answer: B (LEAVE A REPLY)

An effective project team in PRINCE2 should be diverse, consisting of individuals with a variety of skills, abilities, and viewpoints. This diversity helps to ensure that the team can handle various aspects of the project effectively, bringing different perspectives to problem-solving and decision-making, which enhances the overall capability of the project team. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 320

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Answer: B ([LEAVE A REPLY](#))

In the issue and change control procedure within PRINCE2, the "Examine" step involves considering alternative options to address an issue that is being managed formally. This step is crucial for evaluating the possible responses to an issue before making a decision on the best course of action. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 321

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project is part of business as usual'
- C. A project's purpose is to deliver one or more business products
- D. A project is based on an agreed Business Case

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 322

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 323

Which is the Change Authority role permitted to authorize?

- A. Risks to the project
- B. Changes to stage tolerance
- C. Changes to the project that do not exceed a defined budget
- D. Adjustments to the limits on the change budget

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 324

What must be done for a project to be a PRINCE2 project?

- A. The project must form part of a programme or portfolio

- B. The project must meet the minimum requirements for applying the themes
- C. The project must use the recommended approach to planning
- D. The project roles must be combined wherever possible

Answer: B ([LEAVE A REPLY](#))

For a project to be considered a PRINCE2 project, it must meet the minimum requirements for applying the seven PRINCE2 themes. These themes (Business Case, Organization, Quality, Plans, Risk, Change, and Progress) provide a framework for managing the project and ensuring that it is conducted in a systematic, consistent manner that is aligned with PRINCE2 principles. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 325

What is an off-specification?

- A. A quality tolerance
- B. A new requirement
- C. A major risk
- D. A type of issue

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 326

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By requiring the project manager to produce and monitor team plans
- C. By escalating issues and risks that cannot be resolved within stage tolerance
- D. By producing highlight reports to enable the project board to oversee the work

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 327

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Quality#The_Quality_Register

NEW QUESTION: 328

Upon what environment is PRINCE2 based?

- A. Configuration
- B. Operational
- C. Programme
- D. Customer/supplier

Answer: ([**SHOW ANSWER**](#)**)**

NEW QUESTION: 329

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B ([**LEAVE A REPLY**](#)**)**

Explanation/Reference:

Reference <http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION: 330

The project board is reviewing the project initiation documentation (PID) to decide whether the project should continue or close. What should the project board ensure the PID is aligned with?

- A. The business objectives
- B. The business' existing governance practices
- C. The project's delivery method
- D. The ways of working used on previous projects

Answer: A ([**LEAVE A REPLY**](#)**)**

When the project board reviews the Project Initiation Documentation (PID), it is essential to ensure that the PID is aligned with the business objectives. The PID should encapsulate the project's definition, including the reasons for undertaking the project, the benefits expected, and how it aligns with the broader business goals. Ensuring this alignment helps validate that the project remains viable and worthwhile as it progresses.

References: (PRINCE2 Foundation Handbook, AXELOS)

NEW QUESTION: 331

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Directing a Project
- B. Managing Product Delivery
- C. Managing a Stage Boundary
- D. Starting up a Project

Answer: ([**SHOW ANSWER**](#)**)**

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NEW QUESTION: 332

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Answer: ([SHOW ANSWER](#))

PRINCE2 mandates that the roles of the project board be used as defined, including the Executive, Senior User, and Senior Supplier. However, it also allows flexibility to define additional roles as required by the organization or project context, ensuring adaptability and compliance with the method while accommodating specific project needs. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 333

If an informal issue is defined as a problem or concern, where should it first be recorded?

- A. Exception Report
- B. Issue Register
- C. Daily Log
- D. Risk Register

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 334

What is the definition of an issue?

- A. A prediction made by studying historical data and past patterns
- B. The current versions of project products that are subject to change control
- C. An uncertain event which may have an effect on the achievement of objectives
- D. An unplanned event that has occurred and requires management action

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 335

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

Answer: ([SHOW ANSWER](#))

The Initiation Stage Plan specifies how the project board should approve management products produced during the 'initiating a project' process. It sets out the plan for the initiation stage, detailing the management and control of this stage, including how deliverables are to be reviewed and approved. References: PRINCE2 7 Foundation Source: PRINCE2 Foundation handbook and online resources

NEW QUESTION: 336

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 337

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 338

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Continued business justification
- B. Learn from experience
- C. Manage by stages
- D. Manage by exception

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 339

Which TWO are objectives of the 'starting up a project' process?

1. To provide an interface between the corporate layer and the project
2. To provide the required authority to initiate the project
3. To plan the work required for project initiation
4. To provide business justification for initiating the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4

D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

The objectives of the 'Starting Up a Project' process include providing an interface between the corporate or program environment and the project (objective 1) and providing business justification for initiating the project (objective 4). This process ensures that the project is viable and worthwhile before further resources are committed and that there is a clear link to corporate strategies and ongoing work.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 340

Which is a benefit of using PRINCE2?

- A. It enables a project manager to be accountable for the success of a project
- B. It promotes consistency of project work and the ability to reuse project assets.
- C. It includes techniques for critical path analysis and earned value analysis
- D. It prevents any changes once the scope of a project has been agreed

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 341

in the 'starting up a project' process, what is the PRINCE? name for a 'request for proposal' received by an external supplier?

- A. Project mandate
- B. Project brief
- C. Work package
- D. Project approach

Answer: A ([LEAVE A REPLY](#))

In the PRINCE2 methodology, the 'project mandate' is the term used for initial documentation that triggers the start of a project, typically provided by corporate or program management. It can often come in the form of a request for proposal received by an external supplier, setting out the initial definition of the project and what it aims to achieve, which then leads to more detailed project definitions in the 'starting up a project' process.

References: PRINCE27 Foundation resources on project initiation documentation.

NEW QUESTION: 342

Which is a purpose of the Organization theme?

- A. Identify risk owners for the project
- B. Define the quality methods and responsibilities for the management of the project
- C. Define accountability within the project
- D. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 343

Which TWO are objectives of the 'starting up a project' process?

1. To provide an interface between the corporate layer and the project
2. To provide the required authority to initiate the project
3. To plan the work required for project initiation
4. To provide business justification for initiating the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

The objectives of the 'Starting Up a Project' process include providing an interface between the corporate or program environment and the project (objective 1) and providing business justification for initiating the project (objective 4). This process ensures that the project is viable and worthwhile before further resources are committed and that there is a clear link to corporate strategies and ongoing work. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 344

How do issue management and change control relate to each other?

- A. Change control and Issue management are separate processes
- B. Issue management is part of change control
- C. change control is part of issue management
- D. issue management and change control are identical

Answer: B ([LEAVE A REPLY](#))

In PRINCE2, issue management and change control are closely related, where issue management is considered a subset of change control. Change control is a broader process that encompasses all aspects of managing changes within the project, including issues that might impact the project's scope, timescales, costs, or quality. Issue management specifically deals with resolving issues that can affect the progress of the project.

References: (PRINCE27 Foundation Handbook, AXELOS)

NEW QUESTION: 345

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D ([LEAVE A REPLY](#))

Section: Volume A

Explanation/Reference:

NEW QUESTION: 346

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

Answer: A (LEAVE A REPLY)

Section: Volume B

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NEW QUESTION: 347

Which is an objective of the Closing a Project process?

- A. Check that all benefits are realized before closing a project
- B. Prepare the plan for the next stage
- C. Assess any benefits that have already been realized
- D. Produce a Benefits Review Plan to identify what benefits are expected

Answer: C (LEAVE A REPLY)

NEW QUESTION: 348

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B (LEAVE A REPLY)

The 'Initiating a Project' process in PRINCE2 is crucial for establishing a solid foundation for the project. This process is used to ensure that there is a shared understanding of the reasons for undertaking the project, the way its objectives will be achieved, and the related commitments of time and resources before substantial resources are committed. References: PRINCE27 Foundation Handbook and official training materials.

NEW QUESTION: 349

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project

D. Provide a baseline against which the Project Board monitor overall progress

Answer: ([SHOW ANSWER](#))

Stage Plans in PRINCE2 are essential tools for the Project Manager, assisting in the day-to-day management and control of the project. Each Stage Plan provides the detail needed for each management stage of the project, including what work will be done, when it will be delivered, and who will be involved, thus facilitating effective project governance on a stage-by-stage basis. They do not necessarily match the duration of the Project Plan or get produced simultaneously with the Project Initiation Documentation. References: PRINCE2 7 Foundation handbook and other official documents.

NEW QUESTION: 350

Identify the missing words in the following sentence.

The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

- A.** the 'starting up a project' process is completed
- B.** the project mandate has been approved by the project board
- C.** the project board has agreed the project strategies
- D.** corporate, programme management or the customer have authorized a project

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

NEW QUESTION: 351

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A.** Managing a Stage Boundary
- B.** Controlling a Stage
- C.** Directing a Project
- D.** Closing a Project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 352

Which are purposes of the quality theme?

- 1. To implement continuous improvement during the project
 - 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
 - 3. To ensure that the project is desirable and achievable
 - 4. To identify, assess and control uncertainty
- A.** 1 and 2
 - B.** 2 and 3
 - C.** 3 and 4
 - D.** 1 and 4

Answer: ([SHOW ANSWER](#))

The purposes of the quality theme in PRINCE2 are to establish how the project will ensure that products are fit for purpose and meet stakeholder expectations (purpose 2) and to ensure that the project's objectives are desirable and achievable, which pertains to ensuring that the project has a solid business justification (purpose 3). References: PRINCE2 Foundation Handbook, Quality Theme section.

NEW QUESTION: 353

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <http://prince2.wiki/Plans>

NEW QUESTION: 354

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D (LEAVE A REPLY)

The process that provides information on a team's work to the project manager in PRINCE2 is 'Managing Product Delivery'. This process involves the management of the link between the project manager and the team members, through which the team manager reports the progress of work packages to the project manager, ensuring that work is being completed as planned and that any issues are communicated.

PRINCE2 Foundation Manual

NEW QUESTION: 355

Which approach must be followed as a minimum requirement for applying the plans theme?

- A. Product-based planning
- B. Activity-based planning
- C. Risk management
- D. Agile

Answer: A (LEAVE A REPLY)

NEW QUESTION: 356

Which is a purpose of the Closing a Project process?

- A. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- B. Authorize the final stage of the project

- C. Delegate day-to-day management of the end of the project to the Project Manager
- D. Confirm that all benefits defined in the Business Case have been achieved

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 357

What is being addressed when the project manager plans to keep the CO2 emissions of the project aligned with the business strategy?

- A. Benefits sustainability
- B. Product sustainability
- C. Delivery sustainability
- D. Quality sustainability

Answer: A ([LEAVE A REPLY](#))

When a project manager plans to keep the CO2 emissions of the project aligned with the business strategy, this addresses 'benefits sustainability'. This aspect involves ensuring that the project's outcomes and benefits are sustainable and align with broader business strategies, such as environmental objectives and corporate responsibility goals. References: PRINCE2 7 Foundation documentation on sustainability in project management.

NEW QUESTION: 358

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 359

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION: 360

Which is a minimum requirement for applying the quality theme?

- A. Appraisal methods of quality control must be carried out on products
- B. A record must be kept of all the quality management activities that are planned
- C. The quality review technique must be used when reviewing products
- D. The quality management approach must align with corporate standards

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 361

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

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NEW QUESTION: 362

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 363

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite

- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION: 364

In which process should the specified quality methods be used to prove that a product meets its quality criteria?

- A. Managing product delivery
- B. controlling a stage
- C. Managing a stage boundary
- D. closing a project

Answer: A ([LEAVE A REPLY](#))

The 'Managing Product Delivery' process in PRINCE2 is where the specified quality methods are applied to ensure that a product meets its quality criteria. This process focuses on the acceptance, execution, and delivery of the project's products, ensuring that they are produced to the defined quality standards as part of the overall project delivery. References: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 365

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: C ([LEAVE A REPLY](#))

The purpose of the Initiating a Project process is to establish solid foundations for the project, ensuring that there is a clear understanding of the reasons for the project, the benefits expected, and how the delivery will be managed. This foundation is crucial for the successful management and delivery of the project.

References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 366

What theme estimates the cost of delivering the project?

- A. Progress
- B. Change
- C. Plans
- D. Business Case

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 367

Which is a purpose of the Risk theme?

- A. Establish mechanisms to control any unacceptable deviations from plan
- B. Establish mechanisms to manage risks at the corporate or programme level of an organization
- C. Establish a cost-effective procedure to identify, assess and control uncertainty
- D. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 368

What is established during the 'initiating a project' process?

- A. The agreed project acceptance criteria
- B. A plan for the work or project initiation
- C. An understanding of the project's funding
- D. The need for a configuration library

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 369

Identify the missing word in the following sentence.

A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference <http://p2.tech-academy.co.uk>

NEW QUESTION: 370

How do issue management and change control relate to each other?

- A. Change control and Issue management are separate processes
- B. Issue management is part of change control
- C. change control is part of issue management
- D. issue management and change control are identical

Answer: B ([LEAVE A REPLY](#))

In PRINCE2, issue management and change control are closely related, where issue management is considered a subset of change control. Change control is a broader process that encompasses all aspects of managing changes within the project, including issues that might impact the project's scope, timescales, costs,

or quality. Issue management specifically deals with resolving issues that can affect the progress of the project.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 371

Which describes a management activity within a project?

- A. Encouraging a project team to continue working on a particularly challenging product
- B. Discussing project objectives with key stakeholders during a requirements gathering workshop
- C. Agreeing a work package with a team manager to deliver products within agreed tolerances
- D. Seeking feedback from team members to ensure they are still aligned to the project's objectives

Answer: [\(SHOW ANSWER\)](#)

In PRINCE2, a management activity within a project typically involves formal agreements and organizational actions. Agreeing on a work package with a team manager is a core management activity, where specific tasks, responsibilities, and tolerances are defined and communicated, ensuring that the project's delivery aligns with the planned objectives and constraints. References: PRINCE2 7 Foundation study materials on project management activities.

NEW QUESTION: 372

What should the 'organizing' practice address?

- A. How to meet the user's requirements of the project products
- B. Which members of the project management team should report to whom
- C. What might go wrong that could affect the achievement of the business objectives
- D. who will be impacted by the change and how they will need to transition the new capabilities

Answer: [B \(LEAVE A REPLY\)](#)

The 'organizing' practice in PRINCE2 should address how the project management team is structured, specifically detailing which team members should report to whom. This practice ensures clear lines of communication and responsibility within the project team, facilitating effective management and decision-making processes. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 373

From whom does a Team Manager obtain approval for a completed product?

- A. Senior Supplier
- B. Project Manager
- C. The authority defined in the Product Description
- D. Project Support

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 374

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively

- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

Answer: B ([LEAVE A REPLY](#))

Part of the recommended risk management procedure in PRINCE2 includes regularly reviewing risk management practices to ensure they are effective. This activity involves evaluating the processes used for risk identification, assessment, and response to ensure that risks are being managed appropriately and that the procedures are fit for purpose.

PRINCE2 Foundation Manual

NEW QUESTION: 375

Which role is responsible for specifying the project benefits?

- A. Corporate or programmemanagement
- B. Senior User(s)
- C. Executive
- D. Project Manager

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 376

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: (SHOW ANSWER)

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

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NEW QUESTION: 377

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Answer: C ([LEAVE A REPLY](#))

In PRINCE2, the role specifically responsible for carrying out risk response actions is referred to as the 'risk actionee'. This role is assigned to an individual who is tasked with implementing the agreed upon actions to address specific risks. The risk owner, on the other hand, is responsible for the overall management of the risk. References: PRINCE2 7 Foundation handbook and official documents.

NEW QUESTION: 378

How many roles make up the Project Board?

- A. Two
- B. Four
- C. One
- D. Three

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 379

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to manage risks at the corporate or programme level of an organization
- D. Establish mechanisms to control any unacceptable deviations from plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 380

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

NEW QUESTION: 381

Why is the Initiating a Project process used?

- A. resources
- B. To produce the required Work Packages
- C. To fully understand how the project objectives will be achieved before committing significant
- D. To decide which project approach is suitable for the project
- E. To enable corporate or programme management to give authorization to deliver a project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 382

Which statement BEST describes how approved plans enable control?

- A. By defining the quality specifications of individual products in product descriptions
- B. By enabling the controlled consideration of business opportunities
- C. By defining the benefits that need to be realized through the benefits management approach
- D. By defining what is within the approved project scope to avoid scope creep

Answer: D ([LEAVE A REPLY](#))

Approved plans enable control primarily by defining what is included within the approved project scope, which helps to avoid scope creep. These plans establish clear boundaries and deliverables for the project, which are essential for managing resources and ensuring that the project team remains focused on delivering the specified outputs without unnecessary expansion of the project scope.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 383

Which is a recommended quality review team role?

- A. Producer
- B. Project Manager
- C. Chair
- D. Assurance

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 384

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 385

The senior user needs to understand how user assurance will support the senior user on the project.

Which management product should the senior user review?

- A. Project plan
- B. Project management team structure
- C. Role descriptions
- D. Project log

Answer: C ([LEAVE A REPLY](#))

To understand how user assurance will support the senior user on the project, the senior user should review the 'Role Descriptions' management product. This document outlines the responsibilities and interfaces for all project roles, including how user assurance supports the senior user by ensuring that the project's products meet the needs and requirements of the users.

PRINCE2 7 Foundation documentation on management products, particularly Role Descriptions.

NEW QUESTION: 386

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

Answer: (SHOW ANSWER)

The Progress theme in PRINCE2 establishes mechanisms to control the project against its baselines by providing ongoing forecasts for the project's objectives and continued viability. This theme ensures that the project remains on track to deliver the expected outcomes and can adapt to changes when necessary.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 387

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Answer: C (LEAVE A REPLY)

Section: Volume A

NEW QUESTION: 388

Which task is performed by the Change Authority?

- A. Set a change budget
- B. Update the configuration management system when a change is approved
- C. Approve or reject a request for change within approved limits
- D. Refer changes that exceed budgetary limits to the Project Manager for approval

Answer: C (LEAVE A REPLY)

NEW QUESTION: 389

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

Answer: C (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Managing_Product_Delivery#Objective

NEW QUESTION: 390

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION: 391

Which is the Issue Register NOT used for?

- A. Capture external events that are impacting a stage
- B. Record information about a deviation in stage tolerance
- C. Record any problems identified when authorizing a Work Package
- D. Capture any threats or opportunities that might have an impact on a stage

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 392

Which is NOT one of the PRINCE2 integrated elements?

- A. The processes
- B. The products
- C. The themes
- D. Tailoring PRINCE2 to the project environment

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 393

Which is an objective of the Initiating a Project process?

- A. Summarize how the organization's project management method will be tailored for the project
- B. Develop the corporate quality management system as part of the Project Initiation Documentation
- C. Prepare the plans for the subsequent stages
- D. Request authority from corporate management to deliver the project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 394

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 395

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Themes
- B. Principles
- C. Techniques
- D. Processes

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 396

Which is NOT a purpose of the Organization theme?

- A. Define the Project Board's responsibility for directing the project
- B. Define which role is accountable for the project's success
- C. Define the level of tolerance for each level of the project management team
- D. Define a projectmanagement team structure

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 397

Which is a purpose of the Risk Register?

- A. Act as a central record of information relating to the identified risks for the project
- B. List the responsibilities for achieving an effective risk management procedure
- C. Act as a repository forinformal issues
- D. Describe the risk management techniques and standards to be applied to the project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 398

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. Management stages are driven by specialist teams
- C. The use of technical stages is mandatory

D. The use of management stages is mandatory

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 399

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. Project Plan

B. Work Package

C. End Stage Report

D. Team Plan

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 400

How many roles make up the Project Board?

A. One

B. Two

C. Three

D. Four

Answer: C ([LEAVE A REPLY](#))

The Project Board within the PRINCE2 framework is made up of three key roles: the Executive, the Senior User, and the Senior Supplier. These roles represent the business, user, and supplier interests respectively, ensuring that the project's decision-making is balanced across these three perspectives. References: PRINCE2 Foundation official documentation and study materials.

NEW QUESTION: 401

Which is a feature of PRINCE2?

A. It is naturally right-sized to the scale of every project

B. It promotes improving processes for every project

C. It replaces the need to apply specialist Industry-specific lifecycles

D. It focuses on completing the project on time as its main objective

Answer: (SHOW ANSWER)

PRINCE2 is flexible and can be tailored to fit the size, complexity, importance, capability, and risk of the project. This adaptability is a key feature of PRINCE2, ensuring that the methodology can be scaled up or down to suit the specific demands of different projects.

PRINCE2 7 Foundation handbook and official documentation on PRINCE2 features.

NEW QUESTION: 402

Which theme estimates the cost of delivering the project?

A. Business case

B. Change

C. Plans

D. PROGEESS

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 403

How often should the 'controlling a stage' process be used during a project?

- A. Once, for the whole project
- B. For each delivery stage in the project
- C. Whenever the project board meets
- D. Twice, for initiation and for the rest of the project

Answer: ([SHOW ANSWER](#))

The 'Controlling a Stage' process should be used during each delivery stage of a project. This process is essential for the day-to-day management of the project stage by the project manager. It includes monitoring, reporting, and responding to issues within the stage to ensure the project remains within agreed tolerances.

References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 404

Which statement describes the context of the 'initiating a project' process?

- A. The project is viewed from the perspective of the project board in this process
- B. This process should result in key stakeholders being committed to the project
- C. This process is triggered by the assembly of the project brief
- D. The 'controlling a stage' process will start immediately after this process

Answer: ([SHOW ANSWER](#))

During the 'Initiating a Project' process in PRINCE2, the project is considered from the perspective of the project board. This process ensures that the project board has all the necessary information to commit to the project, understanding its scope, timescales, costs, risks, and overall approach before granting formal approval to proceed. References: PRINCE2 Foundation Manual

NEW QUESTION: 405

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: C ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Risk#Risk_Budget

NEW QUESTION: 406

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

Answer: (SHOW ANSWER)

PRINCE2 requires that the business case be formally verified by the project board at stage boundaries. This verification is essential to ensure that the project remains viable and desirable from a business perspective. The project board's review of the business case at these critical points helps in deciding whether the project should continue into its next stage.

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NEW QUESTION: 407

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A (LEAVE A REPLY)

Section: Volume B

Explanation

NEW QUESTION: 408

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

NEW QUESTION: 409

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.
- A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: ([SHOW ANSWER](#))

Both statements about the Project Initiation Documentation (PID) are correct. The PID is essential for establishing a solid foundation for the project, ensuring that all stakeholders agree on the project's objectives and how it will be managed before the Project Board authorizes it. Additionally, the PID should be updated at the end of each stage to reflect the current status of the project, ensuring that it continues to meet the project's requirements and objectives. References: PRINCE2 Foundation official documentation and study materials.

NEW QUESTION: 410

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
B. Programme Plan
C. Team Plan
D. Project Brief

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 411

Which is a purpose of the Risk theme?

- A. Provide the Project Board with a time-driven control to capture all project risks
B. Identify, assess and control problems that have occurred
C. Establish a cost-effective procedure to identify, assess and control risks
D. Establish a method for the implementation of continuous improvement during the project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 412

Which is an objective of the Managing Product Delivery process?

- A. Ensure that work on products is authorized and agreed with the team
B. Ensure the Business Case is kept under review
C. Sign-off completed Work Packages
D. Report progress to the Project Board

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 413

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

Answer: A ([LEAVE A REPLY](#))

The principle of 'tailor to suit the project' in PRINCE2 emphasizes that the methodology should be adapted to fit the project's environment, size, complexity, and specific requirements, rather than applying it uniformly. This flexibility ensures that PRINCE2 can be tailored to any type of project, whether small or large, simple or complex, in any industry. References: PRINCE2 Foundation Manual

NEW QUESTION: 414

The project manager needs to monitor the progress of the stage.

Which combination of management products should the project manager review?

- A. Checkpoint reports AND work package descriptions
- B. Project plan AND project log
- C. Project plan AND work package descriptions
- D. Highlight report AND checkpoint report

Answer: (SHOW ANSWER)

To monitor the progress of a stage effectively, the project manager should review both the Highlight Report and Checkpoint Report. The Highlight Report provides a summary of the stage status to the Project Board, detailing overall progress and identifying any major issues. The Checkpoint Report, on the other hand, offers detailed updates from team managers or team members on the progress of their respective Work Packages. Together, these management products give a comprehensive view of stage progress. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 415

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

NEW QUESTION: 416

Which is a purpose of the 'controlling a stage' process?

- A. To review the success of the project at the end of a management stage

- B. To agree work package acceptance and delivery requirements
- C. To produce regular highlight reports for the project board
- D. To re-plan the current stage and the project when requested

Answer: ([SHOW ANSWER](#))

The purpose of the 'controlling a stage' process in PRINCE2 is to ensure that the stage stays on course and reacts to unexpected events. Part of this process involves producing regular highlight reports for the project board, which summarizes the stage's progress, highlights any issues or risks, and keeps the board informed about ongoing activities.

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NEW QUESTION: 417

Identify the missing words in the following sentence. At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Communication Management Strategy
- B. Stage Plan
- C. Follow-on action recommendations
- D. Quality Management Strategy

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 418

Which is part of quality control?

- A. Define the quality responsibilities of those involved in the production of the products
- B. Document the project's acceptance criteria in the Project Product Description
- C. Maintain the corporate organization's quality management system
- D. Produce quality records to show that the planned quality activities have been carried out

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 419

Which activity takes place within the Managing a Stage Boundary process?

- A. Authorize a Stage Plan for the next stage
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce Highlight Reports
- D. Produce an Exception Plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 420

What is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. The resources that are required to develop the products

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 421

Which is a purpose of a Configuration Management Strategy?

- A. Provide a record of each configuration item and any important relationships between them
- B. Define whether a project will use a risk budget
- C. Define how the products and their versions will be identified
- D. Identify who will set up the Quality Register

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 422

How does the use of product descriptions support the 'focus on products' principle?

- A. By documenting the scope tolerance for the project
- B. By documenting the quality expected by the customer
- C. By documenting the costs for the product
- D. By documenting the delivery date for the product

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Focus_on_products

NEW QUESTION: 423

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 424

What takes place during the Closing a Project process?

- A. An End Stage Report is prepared for the final stage
- B. Ownership of the project's products is transferred to the customer

- C. The project closure notification is reviewed and approved
- D. The post-project benefits reviews are performed

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 425

What is the change authority role permitted to authorize?

- A. Adjustments to the limits on the change budget
- B. Risks to the project
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 426

Which statement is FALSE?

- A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- B. A project benefit is only realized after the project has closed
- C. A project outcome is the result of the change derived from using the project's outputs
- D. A project's output is any of the project's specialist products

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 427

Which are characteristics of stakeholders?

- 1. They are often affected by the project
- 2. They agree with every project objective
- 3. They are only/always external to the corporate organization
- 4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION: 428

Which may be funded from a risk budget?

- A. Any remaining open risks after the project has been closed
- B. Capturing identified threats and opportunities in the Risk Register
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Specific management responses to a project's threats and opportunities

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 429

Which is a purpose of the plans theme?

- A. To identify, assess and control any potential changes to the baseline
- B. To establish the project's structure of accountability
- C. To assess and control uncertainty
- D. To understand whether the targets are achievable

Answer: D ([LEAVE A REPLY](#))

The purpose of the plans theme in PRINCE2 is to facilitate the management and control of the project by establishing whether the project's targets are achievable. This involves setting out how and when the project's objectives are to be achieved by defining the necessary resources, activities, timescales, and costs.

References: PRINCE2 Foundation Handbook, Plans Theme section.

NEW QUESTION: 430

What does the communication management approach define?

1. How versions of products will be described on information sent to interested parties
2. How information should be sent to interested parties
3. How often information should be sent to interested parties
4. How the PRINCE2 roles will be combined during the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B ([LEAVE A REPLY](#))

The Communication Management Approach in PRINCE2 defines how information should be sent to interested parties and how often this information should be communicated. It includes details on the methods and frequency of communication necessary to engage stakeholders effectively and ensure that everyone who needs to be informed about the project has the right information at the right time. References: PRINCE2 Foundation Manual

NEW QUESTION: 431

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the benefits of the project
- B. Pay for the project
- C. Specify the desired result
- D. Provide the resources and skills to deliver the desired result

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 432

Which is a purpose of a quality register?

- A. To record the quality management approach for a product

- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

Answer: C ([LEAVE A REPLY](#))

The purpose of a Quality Register in PRINCE2 is to detail the number and type of quality activities to be conducted. This register records all planned and completed quality activities, including details about each quality check, such as who will perform it, when, and with what result. This helps ensure all required quality reviews, tests, and evaluations are organized and tracked throughout the project. References: PRINCE2 7 Foundation resources and study materials.

NEW QUESTION: 433

What should be implemented using a risk budget?

- 1. A request for change
- 2. A contingent plan
- 3. Actions to avoid a risk from occurring
- 4. Responses to dis-benefits

- A. 1 and 2
- B. 1 and 4
- C. 3 and 4
- D. 2 and 3

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 434

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Issue Report
- B. Highlight Report
- C. Checkpoint Report
- D. Product Status Account

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 435

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Issue Register
- C. Follow-on action recommendations
- D. Risk Register

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 436

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

Answer: C (LEAVE A REPLY)

The first task in PRINCE2's recommended approach to 'defining and analyzing the products' is writing the Project Product Description. This document outlines what the project must deliver in order to gain acceptance. It serves as the basis for defining and analyzing more detailed product descriptions later in the process.

References: PRINCE2 7 Foundation Handbook and official training materials.

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NEW QUESTION: 437

Why is a project brief produced?

- A. To record the how the project will communicate with its stakeholders
- B. To be used by the project board as a basis for reviewing the progress of a project
- C. To act as a trigger for the 'starting up a project' process
- D. To provide a full and firm foundation for the initiation of a project

Answer: D (LEAVE A REPLY)

NEW QUESTION: 438

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Initiating a Project

Answer: A (LEAVE A REPLY)

NEW QUESTION: 439

Which describes user's quality expectations?

- A. They are documented in the project product description
- B. They are documented in the quality management approach
- C. They are documented in the stage plan

D. They are documented in the product descriptions

Answer: A ([LEAVE A REPLY](#))

User's quality expectations are documented in the 'Project Product Description.' This document defines what the project must deliver to meet the user's expectations, including the quality requirements and acceptance criteria for the final product, ensuring alignment with user needs and standards.

PRINCE2 7 Foundation documentation on quality management and project product descriptions.

NEW QUESTION: 440

How many tasks does the product-based planning technique describe?

- A. One
- B. Four
- C. Three
- D. Two

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 441

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 442

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 443

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan

Answer: B ([LEAVE A REPLY](#))

A time-driven control is defined as a monitoring system that is based on a fixed time interval, such as weekly or monthly progress reports. The expected frequency of progress reports specified in a work package represents a time-driven control, where updates are required at predefined intervals irrespective of the state of the project at those times.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 444

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Corporate or programme management
- D. Stakeholder

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 445

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

NEW QUESTION: 446

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 447

Which is an objective of the Controlling a Stage process?

- A. Obtain approvals for completed products
- B. Prevent scope creep' by monitoring products for uncontrolled change
- C. Make arrangements to address all open issues and risks, with follow-on action recommendations
- D. Prepare a Stage Plan for the next stage

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 448

How often should the 'controlling a stage' process be used during a project?

- A. Once, for the whole project
- B. For each delivery stage in the project
- C. Whenever the project board meets
- D. Twice, for initiation and for the rest of the project

Answer: ([SHOW ANSWER](#))

The 'Controlling a Stage' process should be used during each delivery stage of a project. This process is essential for the day-to-day management of the project stage by the project manager. It includes monitoring, reporting, and responding to issues within the stage to ensure the project remains within agreed tolerances.
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NEW QUESTION: 449

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- A. An off-specification
- B. A dis-benefit
- C. A risk
- D. An exception

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 450

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Answer: C ([LEAVE A REPLY](#))

The responsibility of a risk owner in PRINCE2 involves managing, monitoring, and controlling all aspects of the risk they are assigned. This includes ensuring appropriate risk responses are planned and implemented effectively. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 451

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Project Plan

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 452

When does the 'directing a project' process start?

- A. When the project manager submits the project brief for approval
- B. When the request to authorize a project is received
- C. After the project has been authorized by the business layer
- D. After the project mandate has been received

Answer: B ([LEAVE A REPLY](#))

The 'Directing a Project' process in PRINCE2 starts when the request to authorize a project is received. This request usually comes after the initial project setup has been reviewed and there is a need to formally authorize the project to begin detailed planning and execution. This is a crucial step in establishing the governance framework that will guide the project's overall direction.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 453

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

Answer: ([SHOW ANSWER](#)**)**

Applying the 'tailor to suit the project' principle in PRINCE2 helps make project management less bureaucratic by allowing for adaptations based on the project's size, complexity, environment, and stakeholders' needs. This flexibility reduces unnecessary overhead and ensures that the project management approach is both effective and efficient, enhancing overall project delivery without being overly constrained by rigid processes. PRINCE2 Foundation Manual

NEW QUESTION: 454

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Answer: D ([LEAVE A REPLY](#))

The process that ensures key roles and responsibilities are allocated before a decision is made to initiate a project is 'Starting up a Project'. This process is crucial as it involves the appointment of the project management team and ensures that there is a clear understanding of the project's initial structure and approach before formally initiating the project.

PRINCE2 7 Foundation handbook and documents.

NEW QUESTION: 455

When should the Project Board refer to corporate or programme management for a decision?

- A. Any request for change needs to be approved
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. The stage requires resources

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 456

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: ([SHOW ANSWER](#))

The Communication Management Approach is the PRINCE2 product that describes the means and frequency of communication to parties both within and outside the project. It specifically addresses how often and by what methods stakeholders will receive information regarding the project, reflecting their information needs as identified in stakeholder analyses. References: PRINCE2 Foundation Manual

NEW QUESTION: 457

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Defines how it will be proven that the completed project product meets the customer's expectations
- B. Provides confirmation that all project products have met their quality criteria
- C. Defines how all project products will be reviewed and approved
- D. Enables Project Assurance to authorize quality activities

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 458

What process provides the information required to decide whether to authorize the delivery of a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Starting up a Project
- D. Directing a Project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 459

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Document how changes required by corporate or programme management will be reviewed
- C. Learn lessons from this project
- D. Ensure the communication requirements of all stakeholders are documented

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 460

What is an off-specification?

- A. A type of issue
- B. A quality tolerance
- C. A new requirement
- D. A major risk

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 461

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

Answer: B ([LEAVE A REPLY](#))

Decisions regarding the tailoring of the project should be recorded in the Project Initiation Documentation (PID). The PID is the key document that defines how the project is to be managed and includes specific references to any tailoring decisions made to fit the project's environment. References: PRINCE2 Foundation Handbook, Project Initiation Documentation section.

NEW QUESTION: 462

Which is an objective of the 'directing a project' process?

- A. To respond to the project mandate by starting up a project
- B. To provide an interface between the project and corporate management
- C. To tailor the project's products and roles so that the project suits the circumstances
- D. To ensure the stage products are delivered to the stated quality standards

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 463

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

Answer: A ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Starting_Up_a_Project#Activities

NEW QUESTION: 464

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 465

Which role is part of the Project Board?

- A. Project Manager
- B. Senior Supplier
- C. Corporate or programme management
- D. Risk owner

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 466

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

Answer: A ([LEAVE A REPLY](#))

The principle of 'tailor to suit the project' in PRINCE2 emphasizes that the methodology should be adapted to fit the project's environment, size, complexity, and specific requirements, rather than applying it uniformly. This flexibility ensures that PRINCE2 can be tailored to any type of project, whether small or large, simple or complex, in any industry.

PRINCE2 Foundation Manual

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NEW QUESTION: 467

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D (LEAVE A REPLY)

According to the 'tailor to suit the project' principle in PRINCE2, effective project management is based on adapting the method to suit the project's environment. This means the approach to managing the project should be appropriate to the specific circumstances of the project, including its scale, complexity, importance, capability, and risk. References: PRINCE2 Foundation Handbook, Tailoring PRINCE2 section.

NEW QUESTION: 468

Which statement about capability and competency within a project is CORRECT?

- A. People who appear to have the same skills and experience will probably undertake the same tasks in different ways
- B. People within a team will perform equally when working with different people
- C. People who have participated in developing ways of working are more willing to be managed
- D. People working as team members often have conflicting priorities contrary to the project's needs

Answer: A (LEAVE A REPLY)

This statement is correct as it highlights the individual differences among team members who may have similar skills and experiences but approach tasks differently. This variability can influence the way tasks are executed within a project, impacting team dynamics, project management approaches, and ultimately the project's success. Recognizing and managing these differences are crucial for effective team collaboration and project delivery. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 469

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Answer: (SHOW ANSWER)

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION: 470

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION: 471

Which of the following are true statements about a Project Brief?

- 1 . Used to provide a foundation for the Initiating a Project process
- 2 . Created in the Starting up a Project process
- 3 . Used by the Project Board to make an assessment of a project's progress
- 4 . Used as the basis of the Project Initiation Documentation

- A. 2, 3, 4
- B. 1, 2, 4
- C. 1, 2, 3
- D. 1, 3, 4

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 472

in the 'starting up a project' process, what is the PRINCE? name for a 'request for proposal' received by an external supplier?

- A. Project mandate
- B. Project brief
- C. Work package
- D. Project approach

Answer: A ([LEAVE A REPLY](#))

In the PRINCE2 methodology, the 'project mandate' is the term used for initial documentation that triggers the start of a project, typically provided by corporate or program management. It can often come in the form of a request for proposal received by an external supplier, setting out the initial definition of the project and what it aims to achieve, which then leads to more detailed project definitions in the 'starting up a project' process. PRINCE2 7 Foundation resources on project initiation documentation.

NEW QUESTION: 473

Which plan is used to organize and control the work when executing a work package?

- A. team plan

- B. A stage plan
- C. A project plan,
- D. An exception plan

Answer: A ([LEAVE A REPLY](#))

When executing a Work Package, the Team Plan is used to organize and control the work. The Team Plan is derived from the Stage Plan and provides detailed allocations and explanations of how the team will deliver the work package assigned to them. It focuses specifically on the tasks and resources at the team level, detailing the schedule and resources needed to complete the work.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 474

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Benefits management approach
- B. Communication management approach
- C. Change control approach
- D. Quality management approach

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 475

Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

- A. Organization
- B. Business Case
- C. Plans
- D. Progress

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 476

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation

NEW QUESTION: 477

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite

- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

Answer: ([SHOW ANSWER](#))

An organization's unique attitude towards risk-taking is described as its 'Risk appetite'. Risk appetite defines the level and type of risk that an organization is willing to pursue or retain. This concept is critical in guiding how risks are managed across projects, as it influences decision-making and strategy regarding risk exposure. PRINCE2 7 Foundation study guide and official documents.

NEW QUESTION: 478

Which is a typical core activity within configuration management?

- A. Status accounting
- B. Quality control
- C. Assessment
- D. Communication

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 479

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. preventing poorly-conceived projects from ever being initiated
- B. setting up the required project controls
- C. producing an achievable Project Plan
- D. obtaining approval from all stakeholders

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 480

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the benefits of the project
- B. Specify the desired result
- C. Pay for the project
- D. Provide the resources and skills to deliver the desired result

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 481

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: ([SHOW ANSWER](#))

A Project Brief is produced to provide a full and firm foundation for the initiation of a project. This document outlines the project's objectives, scope, constraints, expected benefits, and structure of the project management team. It serves as the basis for the next process, Initiating a Project, where more detailed planning and definition of the project take place.

PRINCE2 7 Foundation handbook and official documents.

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NEW QUESTION: 482

Which does a Project Manager produce to define and control the work to be done?

- A. Team Plan
- B. Work Package
- C. Configuration Item Record
- D. Stage scope tolerance

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 483

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

Answer: A ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION: 484

According to the 'manage by exception' principle, which statement about tolerances is CORRECT?

- A. Whenever authority is delegated to the project manager, the project board should set tolerances for the stage
- B. Whenever there is a forecast to exceed a tolerance, it should be escalated to the project board
- C. Whenever there is a forecast to exceed a tolerance, it should be resolved at the next monthly project board meeting
- D. Whenever authority is delegated to the team manager, the focus should be on delivering within time and cost tolerances

Answer: B (LEAVE A REPLY)

According to the 'manage by exception' principle in PRINCE2, when any forecast indicates that tolerances are likely to be exceeded, this issue must be escalated to the project board for decision-making. This principle supports efficient use of management time by only involving them when necessary, such as when predefined thresholds are anticipated to be breached.

PRINCE2 7 Foundation handbook and documentation on the 'manage by exception' principle.

NEW QUESTION: 485

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Answer: B (LEAVE A REPLY)

The objective of the Closing a Project process in PRINCE2 includes reviewing the performance of the project against its baseline. This ensures that all objectives have been achieved, the project has delivered the required products, and stakeholders are satisfied with the outcomes. It provides a formal closure to the project by ensuring all project work is completed and assessed. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 486

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

Answer: (SHOW ANSWER)

Explanation

Reference

http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Manage

NEW QUESTION: 487

In what process is the authorization to deliver the project's products given?

- A. Managing a Stage Boundary
- B. Starting up a Project
- C. Initiating a Project
- D. Directing a Project

Answer: D (LEAVE A REPLY)

NEW QUESTION: 488

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- A. The senior user's responsibilities for realizing benefits
- B. Statements of actual versus forecast benefits at reviews
- C. The management actions needed to ensure benefits are realized
- D. No specific documents related to benefits are necessary

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 489

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. stages
- B. controls
- C. project management team
- D. products

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 490

What product should be used to confirm the version number of all products in a particular stage?

- A. Issue Register
- B. Product Description
- C. Configuration Item Record
- D. Product Status Account

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 491

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Answer: C ([LEAVE A REPLY](#))

Producing quality records is a key part of quality control in PRINCE2. These records provide documented evidence that quality activities have been planned and executed according to the project's quality requirements, helping to ensure transparency and accountability in the quality management process.

References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 492

Which of the following describes a use of a Configuration Item Record?

- A. To record the history of a product

- B. To pass responsibility for the delivery of a product to a Team Manager
- C. To provide information on the approval procedure for the Work Package
- D. To record how changes to a product will be controlled

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 493

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 494

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

Answer: A ([LEAVE A REPLY](#))

According to the 'continued business justification' principle of PRINCE2, if a project can no longer be justified - meaning it no longer meets its original or updated justification for a viable return on investment - the funds allocated to it should be returned to corporate, programme management, or the customer. This ensures that resources are not wasted on unjustifiable projects.
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NEW QUESTION: 495

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Create a Benefits Review Plan
- C. Perform any post-project reviews
- D. Review the performance of the project against its baseline

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 496

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities

- A. project's cost tolerance

- B. change budget
- C. project budget
- D. project's risk tolerance

Answer: ([SHOW ANSWER](#))

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NEW QUESTION: 497

The project manager needs to monitor the progress of the stage.

Which combination of management products should the project manager review?

- A. Checkpoint reports AND work package descriptions
- B. Project plan AND project log
- C. Project plan AND work package descriptions
- D. Highlight report AND checkpoint report

Answer: ([SHOW ANSWER](#))

To monitor the progress of a stage effectively, the project manager should review both the Highlight Report and Checkpoint Report. The Highlight Report provides a summary of the stage status to the Project Board, detailing overall progress and identifying any major issues. The Checkpoint Report, on the other hand, offers detailed updates from team managers or team members on the progress of their respective Work Packages. Together, these management products give a comprehensive view of stage progress.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 498

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Implement the responsibilities for risks defined in the Risk Management Strategy
- B. Take planned action to respond to a risk
- C. Identify the level of risks that can be tolerated by the project
- D. Assess the proximity of a risk

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 499

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project

- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 500

Which is NOT a purpose of the Organization theme?

- A. Define the Project Board's responsibility for directing the project
- B. Define a projectmanagement team structure
- C. Define which role is accountable for the project's success
- D. Define the level of tolerance for each level of the project management team

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 501

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Answer: ([SHOW ANSWER](#))

When the Project Board instructs the Project Manager to implement a request for change, details of that change are contained in an Issue Report. This document provides a detailed description of the issue, its evaluation, and the decisions regarding its resolution, including any changes to be implemented. References: PRINCE2 Foundation official study guide and online resources.

These answers are based on the latest materials and guidelines from the PRINCE2 Foundation documentation and should reflect the most current practices and theoretical underpinnings of the methodology.

NEW QUESTION: 502

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

Answer: C ([LEAVE A REPLY](#))

The first task in PRINCE2's recommended approach to 'defining and analyzing the products' is writing the Project Product Description. This document outlines what the project must deliver in order to gain acceptance. It serves as the basis for defining and analyzing more detailed product descriptions later in the process.

References: PRINCE2 Foundation Handbook and official training materials.

NEW QUESTION: 503

Which describes a management activity within a project?

- A. Encouraging a project team to continue working on a particularly challenging product
- B. Discussing project objectives with key stakeholders during a requirements gathering workshop
- C. Agreeing a work package with a team manager to deliver products within agreed tolerances
- D. Seeking feedback from team members to ensure they are still aligned to the project's objectives

Answer: C ([LEAVE A REPLY](#))

In PRINCE2, a management activity within a project typically involves formal agreements and organizational actions. Agreeing on a work package with a team manager is a core management activity, where specific tasks, responsibilities, and tolerances are defined and communicated, ensuring that the project's delivery aligns with the planned objectives and constraints.

PRINCE2 7 Foundation study materials on project management activities.

NEW QUESTION: 504

How are team managers involved in tailoring PRINCE2 suit the project?

- A. Team managers are accountable for the tailoring of the work packages
- B. Team managers may advice on tailoring to improve the management of work packages
- C. Team managers should not be involved in tailoring PRINCE2
- D. Team managers should document the tailoring of the work packages

Answer: (SHOW ANSWER)

While team managers in PRINCE2 are primarily responsible for the production of the work packages assigned to them, they may also provide valuable advice on tailoring the methodology to better manage these work packages within the specific context of the project. Their practical experience and direct involvement with project delivery can offer insights into how PRINCE2 can be adapted to enhance efficiency and effectiveness at the team level. References: PRINCE2 Foundation Manual

NEW QUESTION: 505

Which of the following is NOT part of quality planning?

- A. Agree acceptance criteria
- B. Define quality responsibilities
- C. Gain acceptance of the project product
- D. Set quality tolerances

Answer: (SHOW ANSWER)

NEW QUESTION: 506

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed

D. Acceptance criteria should be agreed between the customer and the supplier

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 507

Which are advantages of a clear end to a project?

1. No further costs will be incurred by the project
2. Project products will be transferred to operations and support
3. All benefits will have been achieved
4. The project brief will be re-baselined

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Closing_a_Project

NEW QUESTION: 508

Which is a purpose of the Managing a Stage Boundary process?

- A.** Provide the Project Board with sufficient information for approving the next stage
- B.** Approve the next Stage Plan
- C.** Review and close any risks and issues identified during the previous stage
- D.** Control the link between the Project Manager and the Team Manager(s)

Answer: A ([LEAVE A REPLY](#))

The purpose of the Managing a Stage Boundary process is to prepare and provide the necessary information for the Project Board to make an informed decision about authorizing the next stage of the project. This includes the preparation of key documents such as the End Stage Report and the next Stage Plan.

References:

PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 509

Which is a purpose of the Controlling a Stage process?

- A.** Obtain approvals for products delivered in a Work Package
- B.** Update a Project Plan to incorporate the actuals from a Stage Plan
- C.** Select and implement actions that will resolve deviations from a plan within tolerance
- D.** Produce a Team Plan for the work to be assigned to a Team Manager

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 510

Which statement applies to Stage Plans?

- A. Provide a baseline against which the Project Board monitor overall progress
- B. Always have the same duration as the Project Plan
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Are produced at the same time as the Project Initiation Documentation

Answer: C (LEAVE A REPLY)

NEW QUESTION: 511

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Answer: D (LEAVE A REPLY)

The purpose of the 'Directing a Project' process in PRINCE2 is to enable the project board to be accountable for the project's success by making key decisions and exercising overall control while delegating the day-to-day management of the project to the project manager. This includes the authority to initiate and close the project, deliver stage boundaries, and be updated on project progress.

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NEW QUESTION: 512

Which term is defined as the means by which an organization transitions to a desired future state?

- A. Change management
- B. Risk management
- C. Issue management
- D. Communication management

Answer: A (LEAVE A REPLY)

'Change management' is defined as the means by which an organization transitions to a desired future state. It involves the processes and techniques used to manage the people side of change to achieve the required business outcome, ensuring that changes are implemented smoothly and effectively. References: PRINCE2 7 Foundation materials on project management terms and definitions.

NEW QUESTION: 513

Identify the missing word in the following sentence:

[?] is a prediction made by studying historical data and past patterns.

- A. A forecast
- B. A project baseline
- C. An exception
- D. A highlight report

Answer: A (LEAVE A REPLY)

A forecast is a prediction made by studying historical data and past patterns. In project management, forecasting involves using data from the project's progress and external benchmarks to predict future project performance, helping in planning and decision-making processes.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 514

What should be implemented using a risk budget?

- 1. A request for change
- 2. A contingent plan
- 3. Actions to avoid a risk from occurring
- 4. Responses to dis-benefits

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B (LEAVE A REPLY)

A risk budget should be used to implement contingency plans (2) and actions to avoid a risk from occurring (3). This budget is set aside to fund specific actions that are part of the project's risk management strategy, enabling proactive and reactive responses to identified risks, ensuring the project remains on track despite uncertainties.

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NEW QUESTION: 515

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

Answer: C (LEAVE A REPLY)

Explanation/Reference:

Reference http://prince2.wiki/Manage_by_exception

NEW QUESTION: 516

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 517

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Defines how all project products will be reviewed and approved
- C. Defines how it will be proven that the completed project product meets the customer's expectations
- D. Provides confirmation that all project products have met their quality criteria

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 518

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Risk#Risk_Budget

NEW QUESTION: 519

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B (LEAVE A REPLY)

Section: Volume A

Explanation/Reference:

NEW QUESTION: 520

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations

- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Manage_by_stages

NEW QUESTION: 521

Which is part of the PRINCE2 definition of a project?

- A. The total of a plan's products
- B. An undertaking that consists of at least two management stages
- C. A description of what must be delivered in order to gain acceptance
- D. A temporary organization that is created for the purpose of delivering business products

Answer: D (LEAVE A REPLY)

NEW QUESTION: 522

Which is an objective of the Closing a Project process?

- A. Assess any benefits that have already been realized
- B. Check that all benefits are realized before closing a project
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Prepare the plan for the next stage

Answer: A (LEAVE A REPLY)

NEW QUESTION: 523

Which is a purpose of an End Project Report?

- A. Ensure that key project information is archived and made secure
- B. Identify individuals or groups that need to be told that the project is coming to an end
- C. Review how well the project performed against the Project Initiation Documentation used to authorize it
- D. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed

Answer: C (LEAVE A REPLY)

NEW QUESTION: 524

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

Answer: B (LEAVE A REPLY)

Explanation/Reference:

Reference <https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2>

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